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## Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q27-Q32):

### NEW QUESTION # 27

Members of the Scrum Team do not consider the Sprint Retrospective necessary. What should a Scrum Master do?

- A. Coach the Scrum Team to help them understand the purpose of the Sprint Retrospective
- B. Let the Developers decide
- C. Escalate to the Product Owner
- D. Exclude those members of the Scrum Team from participating

**Answer: A**

Explanation:

The Scrum Master should coach the Scrum Team to understand the importance of the Sprint Retrospective.

This event is essential for inspecting and adapting processes, tools, and team dynamics, enabling continuous improvement in future Sprints.

According to the 2020 Scrum Guide:

\* The Sprint Retrospective is a key event where the Scrum Team reflects on their performance and identifies actionable improvements.

\* It promotes collaboration, accountability, and self-management, all of which are crucial in Scrum.

Why the other options are incorrect:

\* B. Let the Developers decide: The Sprint Retrospective is a mandatory event for the Scrum Team, and the Developers cannot decide to skip it.

\* C. Escalate to the Product Owner: The Product Owner is not responsible for team dynamics or facilitating Scrum events. This is the Scrum Master's responsibility.

\* D. Exclude those members of the Scrum Team from participating: Excluding team members would undermine team collaboration and the purpose of the event. Instead, the Scrum Master should address the underlying concerns and help the team recognize its value.

## NEW QUESTION # 28

Which of the following is a required attribute of a Product Backlog item (PBI)?

- A. State
- B. Assigned to
- C. **Size**
- D. Due Date

**Answer: C**

Explanation:

Size (or an estimate) is a required attribute of a Product Backlog item (PBI). PBIs are sized to help the Scrum Team understand the effort required to complete them and to assist in planning and forecasting. The Developers assign the size or estimate during Product Backlog refinement or Sprint Planning.

According to the 2020 Scrum Guide, Product Backlog items:

\* Must be clearly expressed and ordered by priority to maximize value.

\* Should include estimates (or sizes) so the Developers can plan the work required to deliver them.

Why the other options are incorrect:

\* A. Assigned to: PBIs are not assigned to specific individuals. The Developers are self-organizing and collectively decide how to complete the work.

\* C. Due Date: Scrum does not use due dates for PBIs, as delivery is based on iterative progress and the Sprint Goal.

\* D. State: While PBIs may be tracked in terms of progress (e.g., "in progress" or "done"), "state" is not a required attribute.

## NEW QUESTION # 29

Which of the Scrum Values is most demonstrated when a Team completes a task before moving on to the next one?

- A. Commitment
- B. **Focus**
- C. Respect
- D. Courage

**Answer: B**

Explanation:

The Scrum Value most demonstrated when a team completes a task before moving on to the next one is Focus.

In Scrum, the team is expected to focus on the work required to meet the Sprint Goal. Completing one task at a time shows that the team prioritizes their attention and energy on delivering work of high quality, avoiding multitasking and distractions.

According to the 2020 Scrum Guide, focus is one of the five Scrum Values, which include:

\* Commitment: Dedication to the goals of the team and the Sprint.

\* Focus: Concentrating on the work at hand to ensure maximum productivity and value.

\* Respect: Valuing each team member and their contributions.

\* Courage: Facing challenges and delivering value despite uncertainties.

\* Openness: Transparency in communication and progress.

Why the other options are incorrect:

\* A. Commitment: While commitment is important, the act of completing a task before moving to the next one primarily demonstrates focus rather than commitment to goals.

\* C. Respect: Respect refers to valuing team members and their contributions, not the practice of completing one task at a time.

\* D. Courage: Courage involves tackling difficult challenges or speaking up, but it is not directly related to task completion.

### NEW QUESTION # 30

Daily Scrum is used to

- A. Estimate the pending work.
- **B. Inspect and adapt work.**
- C. Demo the changes to Stakeholders.
- D. Assign tasks.

#### Answer: B

Explanation:

The Daily Scrum is a time-boxed event that allows the Developers to inspect progress toward the Sprint Goal and adapt their plan as necessary. This daily inspection and adaptation ensure the team stays aligned and on track to meet their objectives.

According to the 2020 Scrum Guide:

- \* The Developers inspect how progress is trending toward completing the work in the Sprint Backlog.
- \* They adapt their work plan based on challenges, progress, or new information.

Why the other options are incorrect:

- \* B. Assign tasks: Tasks are not assigned in Scrum. Developers are self-organizing and decide collaboratively how to accomplish their work.
- \* C. Demo the changes to Stakeholders: Demos occur during the Sprint Review, not the Daily Scrum.
- \* D. Estimate the pending work: While work may be discussed, the Daily Scrum is not used for estimation purposes.

### NEW QUESTION # 31

Which of the following is a Scrum Artifact?

- A. Sprint Burndown Chart
- **B. Sprint Backlog**
- C. Definition of Done
- D. Sprint Goal

#### Answer: B

Explanation:

Scrum Artifacts represent work or value, providing transparency and opportunities for inspection and adaptation. The Sprint Backlog is one of the three primary Scrum Artifacts defined in the 2020 Scrum Guide:

- \* Product Backlog: The ordered list of everything that is needed in the product.
- \* Sprint Backlog: The plan for the Sprint, including the Sprint Goal, selected Product Backlog items, and the work plan for delivering the Increment.
- \* Increment: The sum of all work completed during a Sprint that meets the Definition of Done.

Why the other options are incorrect:

- \* A. Definition of Done: While critical to ensuring quality, the Definition of Done is not an Artifact but rather a standard that applies to the Increment.
- \* C. Sprint Goal: The Sprint Goal is part of the Sprint Backlog but is not a standalone Artifact.
- \* D. Sprint Burndown Chart: This is a complementary tool used for tracking progress but is not an official Artifact in Scrum.

### NEW QUESTION # 32

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In other words, both definitions are correct, but they correspond to CSM slightly different aspects of the same domain concept. Often teams work so much but the Product Owner then decides not to make a release.

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