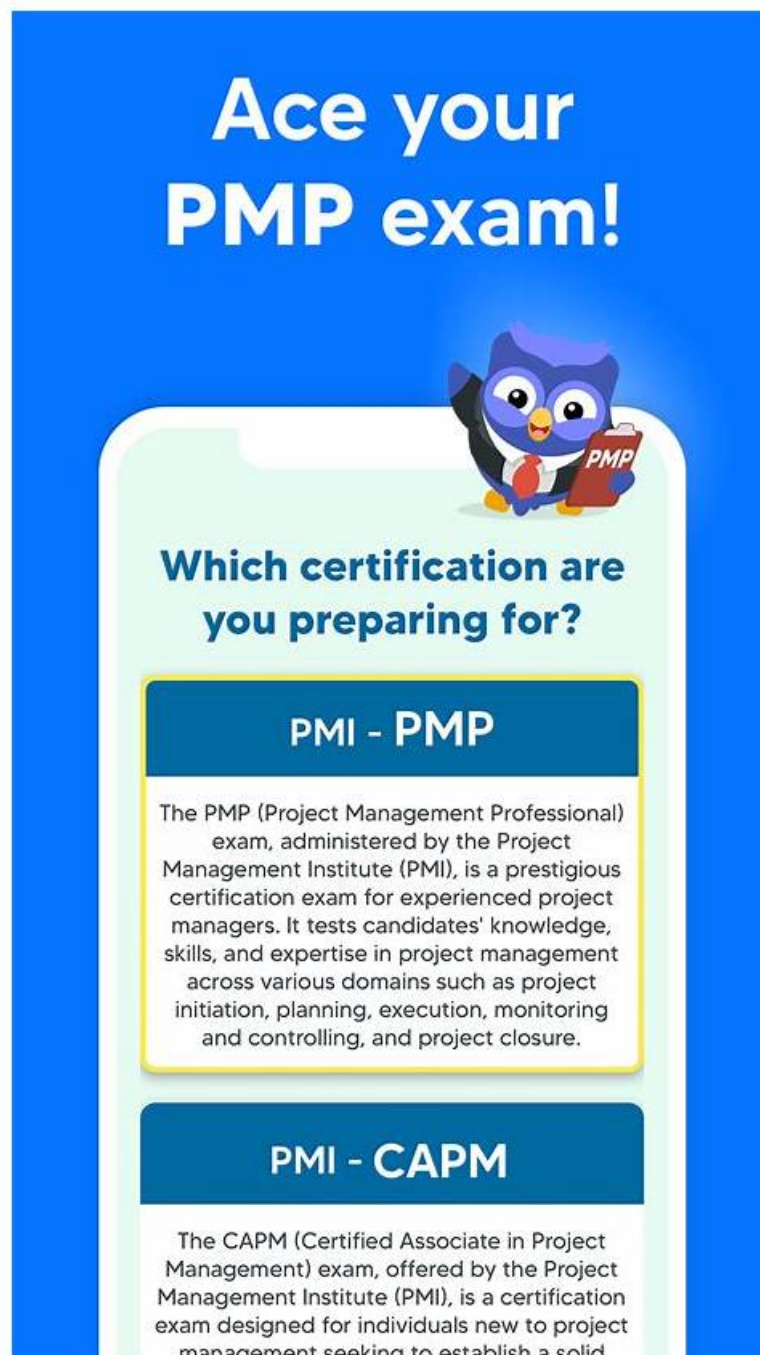


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NEW QUESTION # 470

During the last iteration of a hybrid project., one of the key members of the team wants to leave the project. What should the project manager do to address this concern?

- A. Have a meeting with the resource to understand the issue.
- B. Keep activities as planned regardless of the resource change.
- C. Request an additional resource to finish the project.
- D. Update the burndown chart to reflect this resource's absence.

Answer: A

NEW QUESTION # 471

Poor allocation of time and resources and inadequate quality of the project plan should be classified in which of the following risk categories?

- A. External risks
- B. Technical risks
- C. Project management risks
- D. Force majeure risks
- E. Organizational risks

Answer: C

NEW QUESTION # 472

During a meeting for product review, a key stakeholder announces that because they are receiving adequate information about the project they will not attend any further meetings. What should the project manager do?

- A. Log this as an issue in the issue log and address it with the project sponsor.
- B. Inform the stakeholder that changes can happen in this project.
- C. Ignore the stakeholder as the product is almost complete.
- D. Explain that the needs will be updated in the stakeholder engagement plan.

Answer: B

NEW QUESTION # 473

You are working on a project that will upgrade the phone system in your customer service center. You are examining a process and looking for opportunities for improvements by identifying and analyzing problems, constraints, and non-value added activities. Which of the following techniques are you most likely using?

- A. Benchmarking

- B. Value analysis
- **C. Process analysis**
- D. Design of Experiments (DOE)

Answer: C

NEW QUESTION # 474

Which Project Time Management process includes bottom-up estimating as a tool or technique?

- **A. Estimate Activity Resources**
- B. Estimate Activity Durations
- C. Develop Schedule
- D. Sequence Activities

Answer: A

NEW QUESTION # 475

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