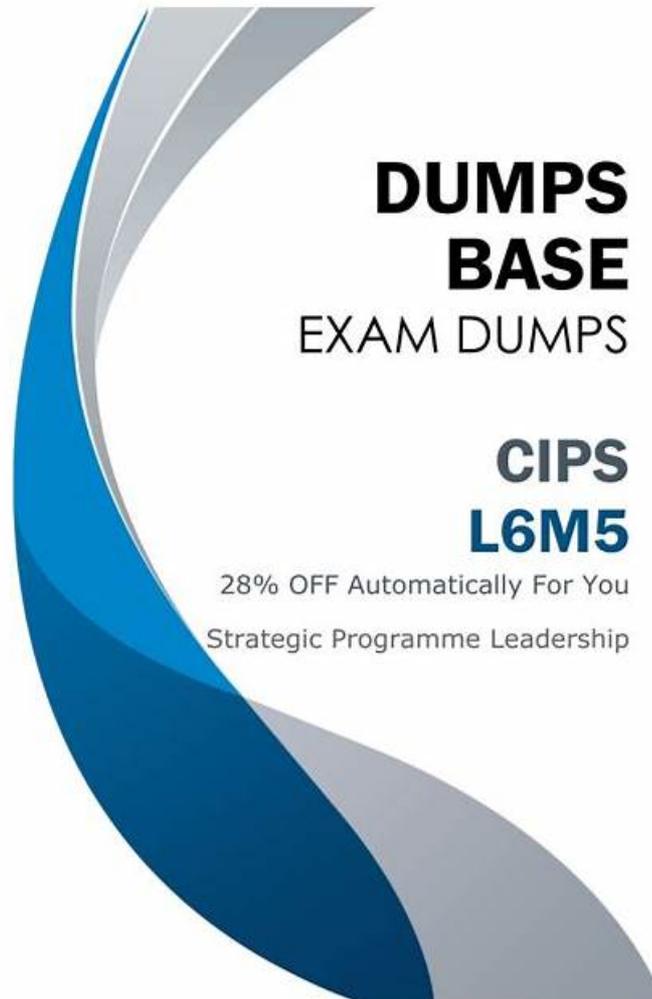


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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.
Topic 2	<ul style="list-style-type: none"> Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
Topic 3	<ul style="list-style-type: none"> Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.

CIPS Strategic Programme Leadership Sample Questions (Q24-Q29):

NEW QUESTION # 24

Liability limitation often focuses on which of the following types of loss, which is said to be the most unpredictable and most significant in the case of a default on a contract?

- A. repudiatory
- B. consequential
- C. anticipatory
- D. direct

Answer: B

Explanation:

Consequential loss is considered the most unpredictable and significant, hence it is often the focus of liability limitations.

NEW QUESTION # 25

What is the primary disadvantage of the Payback Analysis method?

Answer Options:

- A. It is complex
- B. It does not compare different options
- C. It ignores the amount of money invested
- D. It does not consider the time value of money

Answer: D

Explanation:

The Payback Method ignores the time value of money (TVM) (p.1.4).

Option A is incorrect-Payback is simple.

Option B is incorrect-it accounts for investment amounts.

Option D is incorrect-Payback can compare options, but lacks long-term financial accuracy. [P.1.4]

NEW QUESTION # 26

Scenario:

Fin Inc is a consultancy organisation in the private sector, founded 10 years ago by CEO Geoff Davies, who runs a tight ship. Many employees are scared of Geoff, and there are rumours that he fires people for refusing overtime. Fin Inc is working with a new client on a shopping centre project led by the well-liked CFO. The client wants a flexible, collaborative contract with transparent cost-sharing.

What type of organisational structure does Fin Inc have?

- A. role
- B. person
- C. task
- **D. power**

Answer: D

Explanation:

The structure is centred around the CEO's authoritative style, which is indicative of a power-based structure.

NEW QUESTION # 27

Skipped

An End-Of-Project Review may include the hiring of an external consultant to audit a project. This is particularly true in the Public Sector and for high-value/high-risk projects. The Auditor is likely to review the project's performance against what?

- A. Configuration management
- **B. The project plan**
- C. Other similar projects completed by the organization
- D. Projects completed in the private sector

Answer: B

Explanation:

The audit will compare the results of the project with the project plan (i.e., what the project set out to achieve vs. what it actually achieved). This is from p. 142.

Domain: 2.4

NEW QUESTION # 28

Green Thumb Ltd, a landscaping company, is considering investing in a new lawn mower costing £10,000. The CFO estimates that the new machinery would increase annual income by approximately £2,000. What is the payback period of the investment?

- A. 10 years
- B. 20%
- **C. 5 years**
- D. £8,000

Answer: C

Explanation:

Payback period = Investment Cost ÷ Annual Cash Flow = £10,000 ÷ £2,000 = 5 years.

NEW QUESTION # 29

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