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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q337-Q342):

NEW QUESTION # 337

During the retrospective meeting, it is revealed that an external dependency is causing a reoccurring impact.

The impact is that an external team is not providing a fix or a stable testing environment. The scrum master has been unable to resolve this after escalating the situation to upper management several times.

What should the scrum master do now?

- A. Establish a communications channel with the external team and monitor the implementation of the external task.
- B. Assure that the development team plans the scope of work with this risk absorbed in the estimation.
- C. Guide the development team to accept and adapt to the existing situation by finding sustainable workarounds.
- **D. Collect empirical data and influence upper management to be accountable for end-to-end, cross-team delivery.**

Answer: D

Explanation:

In this situation, the scrum master has already escalated the issue to upper management without resolution, so it's important to collect empirical data to further demonstrate the impact of the external dependency. This data can be used to show the consequences of the dependency on the project's progress, helping upper management understand the severity of the issue. By influencing management and making them accountable for ensuring the external team delivers, the scrum master helps ensure the problem is addressed at a higher level, which is critical for long-term resolution.

NEW QUESTION # 338

Part way through a project, several team members are in conflict over whether or not a deliverable has been properly completed. How should the agile leader reduce this conflict?

- A. Ensure epics are broken down into smaller user stories for clarity.
- B. Motivate the team during Tuckman's "storming" phase.
- **C. Facilitate team agreement on the definition of done (DoD) during the chartering process.**
- D. Ensure the product owner is grooming the backlog so user stories are clearly written.

Answer: C

NEW QUESTION # 339

Which is the best option to improve project velocity?

- A. Shorten the iteration length
- **B. Shield programmers from interruptions**
- C. Minimize customer involvement
- D. Increase project team size

Answer: B

NEW QUESTION # 340

During the project initiation stage, a team has estimated story points for all user stories. When the project team explained the minimum marketable feature (MMF), however, they were not confident that the solution would actually work.

What can the team do to better manage this situation?

- A. Ask the customer to provide acceptance criteria before developing the user stories.
- B. Write acceptance criteria for each business requirement to conduct proper testing.
- **C. Deliver the minimum marketable feature (MMF) to customers for feedback.**
- D. Develop test cases based on user stories.

Answer: C

Explanation:

When the team is not confident that the solution will work, delivering the minimum marketable feature (MMF) to customers for feedback is the best approach. The MMF represents the smallest, functional version of the product that can provide value to customers. By delivering this early and obtaining feedback, the team can validate assumptions, identify potential issues, and make necessary adjustments before committing to further development. This approach allows for early course correction and ensures the solution aligns with customer expectations and business needs.

NEW QUESTION # 341

A new product owner needs to manage the backlog of a high-visibility fast-moving project that is consuming a considerable amount of time. What should the product owner do?

- A. Focus on stories based on the highest number of story points to first address those items with the highest value
- B. Schedule regular meetings with the scrum team to write, groom and size user stories
- C. Seek regular input from project stakeholders, and reflect this input in the backlog's priorities
- D. Schedule in-person monthly meetings with key stakeholders to review the project's progress

Answer: C

NEW QUESTION # 342

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