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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 2	Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 3	People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 4	Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

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APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q22-Q27):

NEW QUESTION # 22

Column 1 is a list of individuals from within the Xan Insurance Company and their key responsibility within the Web project. For each individual in Column 1, select from Column 2 the Agile Project Management team role they are fulfilling. Each selection from Column 2 can be used once, more than once or not at all.

Column 1

Manager of Web & Digital Media - will oversee and report progress on the delivery of the overall system.

Finance Director - has budgetary control and will release finance for the project subject to expected benefits.

Sales Manager - will formulate design options for new business processes that do not adversely affect business as usual.

Operations Manager - oversees the design and integrity of the technical aspects of the solution.

Column 2

- * Business Sponsor
- * Business Analyst
- * Business Ambassador
- * Business Advisor
- * Solution Developer
- * Technical Coordinator
- * DSDM Coach
- * Project Manager

	A	B	C	D	E	F	G	H
1.	☐	☐	☐	☐	☐	☐	☐	☐
2.	☐	☐	☐	☐	☐	☐	☐	☐
3.	☐	☐	☐	☐	☐	☐	☐	☐
4.	☐	☐	☐	☐	☐	☐	☐	☐

Answer:

Explanation:

	A	B	C	D	E	F	G	H
1.	☐	☐	☐	☐	☐	☐	☐	☒
2.	☒	☐	☐	☐	☐	☐	☐	☐
3.	☐	☒	☐	☐	☐	☐	☐	☐
4.	☐	☐	☐	☐	☐	☒	☐	☐

Explanation:

Based on the Agile Project Management roles and the responsibilities outlined for each individual in the XAN Insurance Company Web Project scenario, the following selections can be made:

* Manager of Web & Digital Media - will oversee and report progress on the delivery of the overall system. Selection: H. Project Manager
Explanation: The Manager of Web & Digital Media's role of overseeing and reporting on the project's progress aligns with the responsibilities of a Project Manager in an Agile setting, who is responsible for ensuring that the project meets its objectives and is delivered on time.

* Finance Director - has budgetary control and will release finance for the project subject to expected benefits. Selection: A. Business Sponsor
Explanation: The Finance Director's control over the budget and the decision to release funds based on the expected benefits align with the role of a Business Sponsor, who is typically responsible for the project's budget and ensuring that it delivers value to the business.

* Sales Manager - will formulate design options for new business processes that do not adversely affect business as usual. Selection: B. Business Analyst
Explanation: The Sales Manager's responsibility for formulating design options for new business processes mirrors the role of a Business Analyst in Agile Project Management, who works to understand the business needs, assess the impact of changes, and ensure the solution meets business requirements.

* Operations Manager - oversees the design and integrity of the technical aspects of the solution.

Selection: F. Technical Coordinator
Explanation: The Operations Manager's focus on the technical design and integrity of the solution corresponds to the role of a Technical Coordinator in Agile projects, who ensures that the technical aspects of the project align with the business needs and technical standards.

NEW QUESTION # 23

Using the additional information provided for this question in the Scenario Booklet, answer the following questions about the requirement for a fire exit from the upstairs of the building.

What is an appropriate reason to classify the need for a secondary exit from the upstairs of the building as a Must Have requirement?

- A. The requirement for a secondary exit from the upstairs of the building has to be made a higher priority in order to be moved to an earlier Timebox.
- B. A secondary exit from the upstairs of the building will provide a shorter and more direct route into the garden than the main stairway.
- C. A secondary exit from the upstairs of the building would help ease congestion in busy periods during festivals.
- **D. Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.**

Answer: D

Explanation:

A: Provision of a secondary exit from the upstairs of the building will ensure compliance with national fire safety regulations.

Rationale:

Compliance with national fire safety regulations is non-negotiable and would be a legal requirement for the operation of the hotel. Therefore, any features required to meet these regulations would automatically be classified as "Must Have" due to their mandatory nature for safety and legal operation.

NEW QUESTION # 24

Who is responsible for approving that the change in priority of the requirement for a secondary exit from the upstairs of the building accurately reflects the scope of the project in the Prioritised Requirements List?

- A. Marketing Director, in the role of Business Visionary.
- **B. Architecture Angels' Senior Management Team**
- C. Project Manager and Architect, in the role of Technical Co-ordinator.
- D. Project Manager and Solution Development Team.

Answer: B

Explanation:

The Senior Management Team, which includes the roles of the Sales, Marketing, and Finance Directors, and the Chief Executive, is typically responsible for steering the project and making decisions that reflect the overall scope and objectives of the project. They would be the appropriate body to approve changes in the project scope as represented in the Prioritised Requirements List, especially for a requirement that has legal and safety implications, such as a secondary fire exit. This team would ensure that such a change aligns with the strategic goals and compliance requirements of the project.

NEW QUESTION # 25

The Close Out of Timebox B was completed as scheduled, but the Could Have requirement of tiled walls in the bathrooms was NOT delivered within this period, with the agreement of the team.

Which Agile principle MOST influences this course of action?

- A. Build incrementally from firm foundations.
- B. Never compromise quality.
- **C. Deliver on time.**
- D. Develop iteratively.

Answer: C

NEW QUESTION # 26

As time goes by, there is an increase in Customer Services staff asking questions about how their skills development will be supported under the new structure and how they will influence decisions about the projects they will be assigned to work on.

Which is the MOST appropriate response from the Customer Service Director?

- A. Ask for the communications from the change teams to include the questions.
- B. Prepare presentations to all staff outlining the targets for the new structure.
- C. Define the approach and governance for the Customer Services projects.
- **D. Support line leadership roles on how to include those asking the questions.**

Answer: D

Explanation:

Comprehensive and Detailed Step-by-Step Explanation:

Context from the UniCo Scenario:

In a major organizational change like this, active staff involvement is critical to ensure alignment, engagement, and buy-in. Staff members' questions about skill development and project assignments indicate that they are invested in the success of the change but need direction and inclusion. Effective responses should empower leadership to address these concerns while fostering collaboration and clarity.

Analysis of Each Option:

* A. Prepare presentations to all staff outlining the targets for the new structure.

* Why Incorrect: While presentations can provide clarity, they are top-down communication and do not address staff engagement directly. This approach misses the opportunity to actively include staff in decision-making or skills development discussions.

* B. Support line leadership roles on how to include those asking the questions.

* Why Correct: Supporting line leaders ensures that the staff asking questions are actively involved in the process. Line leadership is typically closer to the teams and can effectively include their input in decision-making. This approach aligns with AgilePM principles of empowering teams and fostering collaboration at the operational level.

* C. Ask for the communications from the change teams to include the questions.

* Why Incorrect: While addressing these questions in communications is helpful, it does not provide a direct platform for staff engagement or influence. This approach risks being seen as a passive response rather than actively resolving concerns.

* D. Define the approach and governance for the Customer Services projects.

* Why Incorrect: Governance and structure are important, but this response focuses on technical aspects of project delivery rather than addressing staff engagement and their questions about skills development. It does not provide immediate reassurance or inclusion for staff concerns.

Why B Is Correct:

* Direct Engagement with Staff Concerns:

* By empowering line leadership, the Customer Services Director ensures that staff questions are addressed effectively and incorporated into decision-making. This creates a culture of collaboration and trust.

* Alignment with AgilePM Principles:

* AgilePM emphasizes empowered teams and engagement at the operational level to drive change successfully. Line leaders are well-positioned to address team concerns directly.

* Sustainable Solution:

* Supporting line leadership ensures ongoing responsiveness to staff concerns, rather than providing one-off presentations or communications.

References to AgilePM Framework:

* Empowered Teams:

* AgilePM stresses the role of line leaders in empowering their teams and ensuring effective collaboration. (AgilePM Practitioner Guide, Chapter 6: Empowered Teams)

* Stakeholder Engagement:

* AgilePM highlights that involving stakeholders directly in decision-making is critical to gaining buy-in and addressing concerns. (AgilePM Practitioner Guide, Chapter 8: Stakeholder Engagement)

* Sustained Engagement:

* Responses should aim to foster sustained staff engagement and involvement, not just one-time solutions. (AgilePM Practitioner Guide, Chapter 9: Delivering Value Early)

NEW QUESTION # 27

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