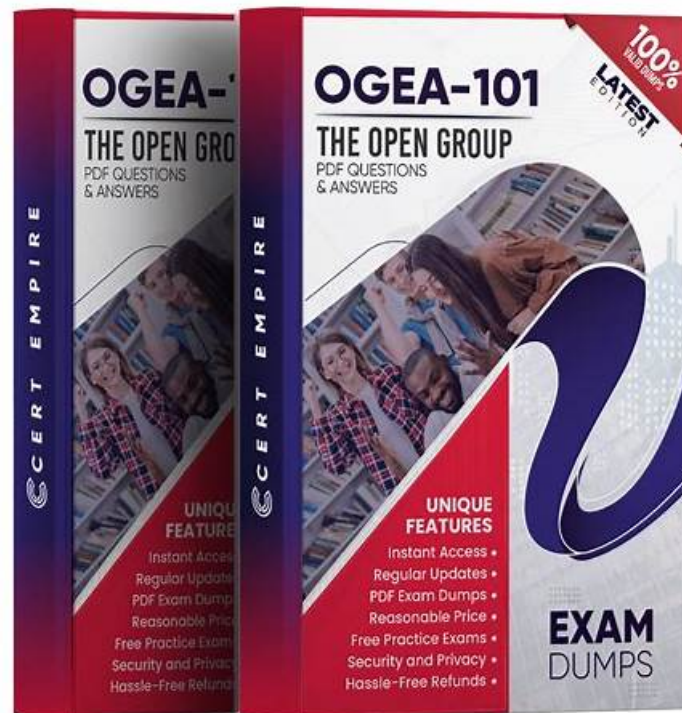


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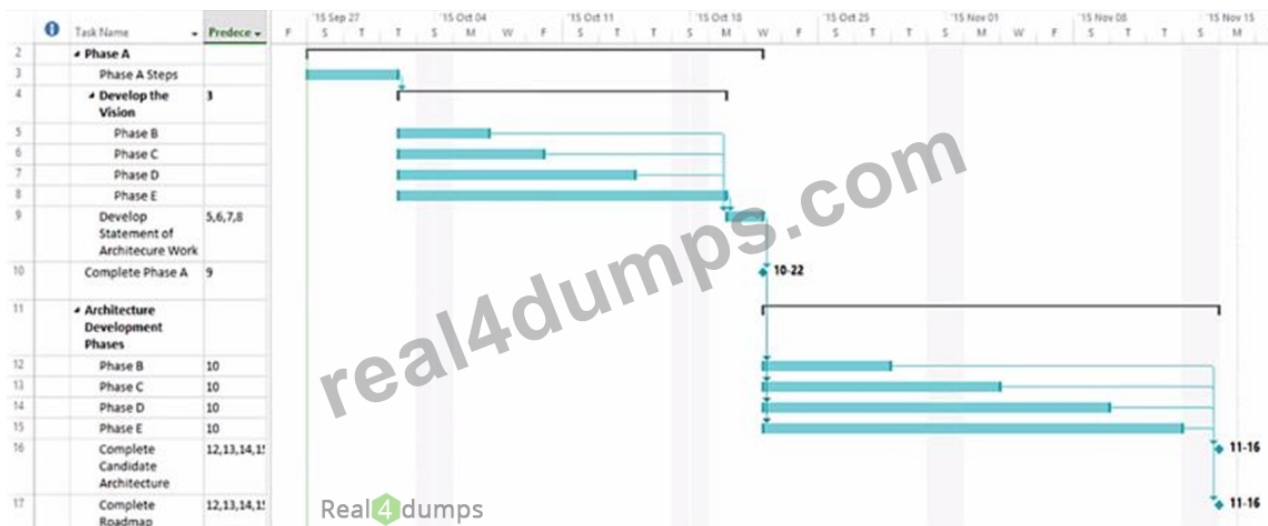
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The Open Group TOGAF Enterprise Architecture Part 1 Exam Sample Questions (Q77-Q82):

NEW QUESTION # 77

Consider the following chart:



Which important concept for Enterprise Architecture Practitioners does it illustrate?

- A. Enterprise Architects must use Gantt charts to communicate with Stakeholders.
- **B. ADM phases must be run in a sequenced approach to produce the Architecture.**
- C. ADM phases must be run simultaneously until the relevant information has been produced.
- D. An Enterprise Architecture must be developed in phases with a limited fixed duration.

Answer: B

Explanation:

The chart shown is a Gantt chart, which is commonly used for project management to illustrate a project schedule. In the context of TOGAF (The Open Group Architecture Framework), which is a framework for enterprise architecture, this Gantt chart is demonstrating the sequenced approach to the Architecture Development Method (ADM). The ADM is the core process of TOGAF which provides a tested and repeatable process for developing architectures. The ADM is described as being iterative, over the whole process, between phases, and within phases. For each iteration of the ADM, a fresh decision must be taken about each of the parameters (scope, granularity, time period, and architecture assets).

The ADM consists of a number of phases that have to be followed in sequence:

- * Preliminary Phase: Framework and principles
- * Phase A: Architecture Vision
- * Phase B: Business Architecture
- * Phase C: Information Systems Architectures, including Data and Application Architectures
- * Phase D: Technology Architecture
- * Phase E: Opportunities and Solutions
- * Phase F: Migration Planning
- * Phase G: Implementation Governance
- * Phase H: Architecture Change Management
- * Requirements Management

Each phase is dependent on the outputs of the previous phase and the Requirements Management phase runs throughout. The Gantt chart clearly shows the dependency and sequence in which these phases occur, implying that a structured approach is followed to produce the enterprise architecture.

Reference:

- * The TOGAF Standard, Version 9.2, a standard of The Open Group
- * The TOGAF documentation available at <https://publications.opengroup.org/standards/architecture> and <https://publications.opengroup.org/guides/architecture>

NEW QUESTION # 78

What component of the Architecture Repository represents architecture requirements agreed with the Architecture Board?

- A. Reference Library
- B. Governance Log
- **C. Architecture Requirements Repository**
- D. Architecture Capability

Answer: C

Explanation:

The Architecture Requirements Repository stores all the requirements that are output of the architecture development cycle, as well as the requirements that are input to the architecture development cycle¹. The Architecture Requirements Repository includes the following types of requirements¹:

*Stakeholder Requirements: These are the high-level requirements and expectations of the stakeholders, derived from the business drivers, goals, and objectives. They are captured and refined in the Architecture Vision phase and the Requirements Management phase.

*Architecture Requirements: These are the detailed requirements that specify what the architecture must do or deliver to meet the stakeholder requirements. They are derived and refined in the Business, Information Systems, and Technology Architecture phases.

*Implementation and Migration Requirements: These are the detailed requirements that specify what the implementation and migration projects must do or deliver to realize the architecture. They are derived and refined in the Opportunities and Solutions and Migration Planning phases.

The Architecture Requirements Repository is used to manage the architecture requirements throughout the architecture lifecycle, ensuring their traceability, consistency, and compliance¹. The Architecture Board is the authority that reviews and approves the architecture requirements, as well as the architecture deliverables and artifacts, as part of the architecture governance process².

References: 1: Architecture Requirements Repository 2: Architecture Board

NEW QUESTION # 79

What should be put in place through organization structures, roles, responsibilities, skills and processes to carry out architectural activity effectively?

- A. An EA Capability
- B. An EA framework
- C. An EA repository
- D. An Enterprise Architecture

Answer: A

Explanation:

An EA Capability is the ability of an organization to perform enterprise architecture effectively and efficiently. It involves establishing and maintaining the appropriate organization structures, roles, responsibilities, skills, processes, tools, and governance mechanisms to support the development and use of enterprise architecture. An EA Capability enables the organization to align its business and IT strategies, deliver value from its investments, manage change and complexity, and improve its performance and agility¹²

References: 1: The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 44: Introduction 2: The TOGAF Standard, Version 9.2, Part VI: Architecture Capability Framework, Chapter 45: Establishing and Maintaining an Enterprise Architecture Capability

NEW QUESTION # 80

What are the following activities part of?

- . Risk classification
 - . Risk identification
 - . Initial risk assessment
- A. Phase G
 - B. Phase A
 - C. Risk Management
 - D. Security Architecture

Answer: C

Explanation:

Risk management is a generic technique that can be applied across all phases of the Architecture Development Method (ADM), as well as in the Preliminary Phase and the Requirements Management Phase².

Risk management involves the following steps¹:

*Risk identification: This step involves identifying the potential risks that may affect the architecture project, such as technical, business, organizational, environmental, or legal risks. The risks can be identified through various sources, such as stakeholder interviews, workshops, surveys, checklists, historical data, or expert judgment.

*Risk classification: This step involves categorizing the risks based on their nature, source, impact, and priority. The risks can be classified according to different criteria, such as time, cost, scope, quality, security, or compliance. The classification helps in

prioritizing the risks and allocating resources and efforts to address them effectively.

*Initial risk assessment: This step involves assessing the likelihood and impact of each risk, and determining the initial level of risk. The likelihood is the probability of the risk occurring, and the impact is the severity of the consequences if the risk occurs. The initial level of risk is the product of the likelihood and impact, and it indicates the urgency and importance of the risk. The initial risk assessment helps in identifying the most critical risks that need immediate attention and mitigation.

NEW QUESTION # 81

Consider the following ADM phases objectives.

	Objective
1	Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders
2	Ensure conformance with the Target Architecture by implementation projects
3	Ensure that the architecture development cycle is maintained
4	Ensure that the Architecture Governance Framework is executed

Which phase does each objective match?

- A. 1G-2H-3H-4F
- B. 1F-2G-3G-4H
- C. 1F-2G-3H-4H
- D. 1H-2F-3F-4G

Answer: D

Explanation:

According to the TOGAF Standard, Version 9.2, the ADM phases and their objectives are as follows1:

Preliminary Phase: To prepare and initiate the architecture development cycle, including defining the architecture framework, principles, and governance.

Phase A: Architecture Vision: To define the scope, vision, and stakeholders of the architecture initiative, and to obtain approval to proceed.

Phase B: Business Architecture: To describe the baseline and target business architecture, and to identify the gaps between them.

Phase C: Information Systems Architectures: To describe the baseline and target data and application architectures, and to identify the gaps between them.

Phase D: Technology Architecture: To describe the baseline and target technology architecture, and to identify the gaps between them.

Phase E: Opportunities and Solutions: To identify and evaluate the opportunities and solutions for implementing the target architecture, and to define the work packages and transition architectures.

Phase F: Migration Planning: To finalize the implementation and migration plan, and to ensure alignment with the enterprise portfolio and project management.

Phase G: Implementation Governance: To provide architecture oversight and guidance for the implementation projects, and to manage any architecture change requests.

Phase H: Architecture Change Management: To monitor the changes in the business and technology environment, and to assess the impact and performance of the architecture.

Requirements Management: To manage the architecture requirements throughout the ADM cycle, and to ensure alignment with the business requirements.

Based on the above definitions, we can match each objective with the corresponding phase as follows:

Objective 1: Ensure that the business value and cost of work packages and transition architectures is understood by key stakeholders. This objective is achieved in Phase H: Architecture Change Management, where the value realization and cost-benefit analysis of the architecture are performed2.

Objective 2: Ensure conformance with the Target Architecture by implementation projects. This objective is achieved in Phase F: Migration Planning, where the conformance requirements and criteria for the implementation projects are defined3.

Objective 3: Ensure that the architecture development cycle is maintained. This objective is achieved in Phase F: Migration Planning, where the architecture roadmap and iteration cycle are maintained3.

Objective 4: Ensure that the Architecture Governance Framework is executed. This objective is achieved in Phase G:

Implementation Governance, where the architecture governance processes and procedures are applied to the implementation projects⁴.

- 1: The TOGAF Standard, Version 9.2, Chapter 5: Architecture Development Method (ADM)
- 2: The TOGAF Standard, Version 9.2, Chapter 21: Architecture Change Management
- 3: The TOGAF Standard, Version 9.2, Chapter 20: Migration Planning
- 4: The TOGAF Standard, Version 9.2, Chapter 19: Implementation Governance

NEW QUESTION # 82

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