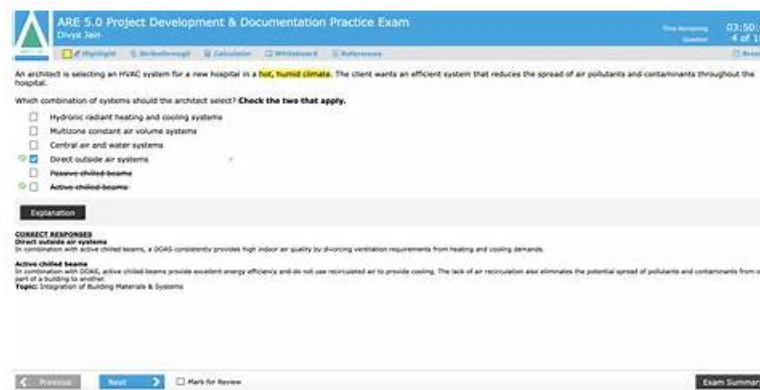


Three Convenient Formats for NCARB Project-Management Practice Test Questions



There are more and more people to try their best to pass the Project-Management exam, including many college students, a lot of workers, and even many housewives and so on. These people who want to pass the Project-Management exam have regard the exam as the only one chance to improve themselves and make enormous progress. So they hope that they can be devoting all of their time to preparing for the Project-Management Exam, but it is very obvious that a lot of people have not enough time to prepare for the important exam. Just like the old saying goes, the spirit is willing, but the flesh is weak.

NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 2	Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 3	Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 4	Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 5	Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q23-Q28):

NEW QUESTION # 23

According to ATA owner-architect agreements, who is responsible for the cost of evaluating significant substitutions proposed by the contractor, subcontractors, or suppliers and the cost of making subsequent revisions to drawings, specifications, and other documentation?

- A. Architect
- B. Originator
- C. Contractor
- **D. Owner**

Answer: D

Explanation:

Comprehensive Detailed Explanation:

According to AIA B101 (or ATA equivalent) Section 3.6.4.2, if the contractor proposes a substitution that is not part of the base contract, the cost to evaluate it and revise any documents (if accepted) is considered an Additional Service by the architect. Therefore, the owner bears that cost if they authorize the architect to proceed with the evaluation.

References:

AIA B101 - Section 4.2: Additional Services

NCARB ARE 5.0 Handbook - Contract interpretation and substitution evaluations CSI MasterFormat - Coordination of construction specifications and product submittals

NEW QUESTION # 24

During which project phase is the architect primarily responsible for preparing detailed construction drawings and specifications?

- A. Schematic Design
- B. Design Development
- C. Bidding and Negotiation
- **D. Construction Documents**

Answer: D

Explanation:

The Construction Documents phase is when the architect develops comprehensive and detailed drawings and specifications that define the final design for bidding, permitting, and construction. This phase translates the design intent from schematic and design development drawings into precise documents that guide the contractor's work. Construction documents include plans, elevations, sections, details, schedules, and written specifications. These documents must be coordinated and thoroughly checked to reduce errors and omissions.

This phase also sets the basis for cost estimating and bidding. The architect's role is critical in ensuring these documents conform to all applicable codes, standards, and client requirements. This content aligns with the ARE 5.0 PjM division focus on project phases and deliverables, as outlined in NCARB's ARE 5.0 Handbook and Project Delivery guidelines.

NEW QUESTION # 25

Which scheduling method shows the longest path of dependent activities?

- A. Gantt chart
- B. Flowchart
- C. Bar chart

- **D. Critical Path Method (CPM)**

Answer: D

Explanation:

The Critical Path Method (CPM) identifies the longest sequence of dependent tasks that determine the minimum project duration. It highlights critical activities where delays affect the overall schedule. Gantt charts and bar charts are visual scheduling tools but do not calculate critical paths. Flowcharts map processes.

CPM is essential in ARE 5.0 PjM for schedule analysis.

NEW QUESTION # 26

The management of architectural projects by a project manager consists of which responsibilities? Check the four that apply.

- A. Producing construction documents
- **B. Monitoring progress**
- **C. Concluding the project**
- D. Providing liability insurance
- **E. Facilitating the work**
- **F. Planning, organizing, and staffing the project**

Answer: B,C,E,F

Explanation:

The project manager's role in architectural projects is centered on overseeing and guiding the project from inception through completion. The key responsibilities include:

* Planning, organizing, and staffing the project (B): The project manager is responsible for organizing the project team, assigning roles, and ensuring that the project is staffed with the appropriate personnel.

* Facilitating the work (E): This involves coordinating communication, resolving conflicts, and ensuring smooth collaboration among team members and consultants.

* Monitoring progress (E): The project manager tracks project milestones, schedules, budgets, and quality control to ensure the project stays on track.

* Concluding the project (F): This includes finalizing all project documentation, conducting closeout meetings, and ensuring all contractual obligations have been met.

Responsibilities not typically part of the project manager's role:

* Producing construction documents (A): This is the responsibility of the design team (architects, drafters, and consultants), not the project manager per se.

* Providing liability insurance (C): This is an administrative or firm responsibility, not a direct function of the project manager managing the project.

References from ARE 5.0 Project Management (PjM) division:

- * Roles and responsibilities of the project manager in architectural projects
- * Project management principles: planning, organizing, staffing, monitoring, and closing projects
- * NCARB ARE 5.0 PjM study materials discussing project manager duties and scope
- * AIA contract and management guidelines emphasizing project management functions

NEW QUESTION # 27

A new restaurant design must incorporate specific light fixtures to meet the franchise requirements. The owner conveys this to the architect, who must make sure that prospective bidders do not overlook specific fixtures.

Which method should the architect use during the construction documents phase?

- A. Identify the fixtures in the performance specification
- **B. Note and clearly identify the specific light fixture in the drawings**
- C. Issue an addenda that highlights the franchise branding requirements

Answer: B

Explanation:

The most effective way to ensure that specific fixtures are not overlooked by bidders is to clearly indicate them directly in the construction drawings. This makes the requirement highly visible and enforceable, as drawings are primary references for pricing and execution.

While specifications are important, drawings are usually the first point of reference for contractors during the bidding and construction phases.

Including the light fixture directly in the drawings removes ambiguity and reinforces the requirement.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 4: Project Quality Control Reference: AIA A201 General Conditions of the Contract for Construction

NEW QUESTION # 28

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