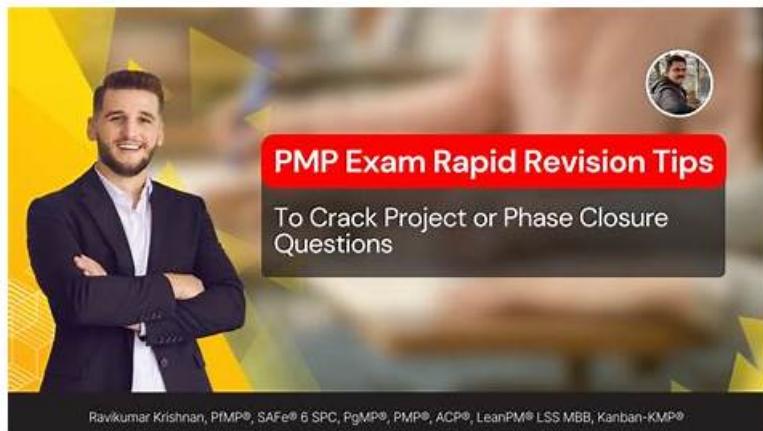


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PMI Project Management Professional (2025 Version) Sample Questions (Q1728-Q1733):

NEW QUESTION # 1728

The operations director complains to the CEO about the outcome of a project's first sprint. The operations department will not be able to support a new product due to poor performance indicators. The project team facilitator asks for feedback from the project team and is informed that performance information is available in the application server log. How should this complaint be addressed?

- A. Ask the operations director to define the acceptance criteria to make clear the delivery is correct
- B. Add the complaint to the product backlog to be addressed in the next sprint
- C. **Invite a member of the operations team to be part of the validation and sprint meetings**
- D. Request that the issue be included in the next board of directors meeting to explain all of the needs

Answer: C

Explanation:

The best way to address the complaint is to involve the operations director or a representative from the operations team in the agile process. By inviting them to the validation and sprint meetings, they can provide feedback, clarify requirements, and validate the

product increments. This will help to ensure that the product meets the performance indicators and the expectations of the operations department. It will also foster collaboration and transparency among the stakeholders and the project team. References:

- * What is a Sprint Review? | Scrum.org
- * What Is a Sprint Review? Goals and Tips for Running This Scrum Event
- * What is a sprint review? 3 steps to better sprint reviews - Atlassian
- * What is Stakeholder Management? - ProjectManager
- * What is Stakeholder Management? | A Step-by-Step Guide - Creately

NEW QUESTION # 1729

Contract terms used during the tender phase for a new power-generation facility must be revised before signing with the successful bidder because the terms of the tender have been amended to accommodate the new financial regulations on company tax. Which approach should the project manager take to implement this amendment?

- **A. Amend the contract terms and sign a revised contract with the successful bidder.**
- B. Retender the entire scope because the terms of the contract have changed significantly.
- C. Sign the contract as per the original terms but allow the successful bidder to submit a new contract price.
- D. Discuss the new terms with the successful bidder to assess its impact on the contract price.

Answer: A

Explanation:

When contract terms need to be revised due to changes in financial regulations, it is essential to amend the contract terms to reflect these changes accurately. This ensures that both parties are aware of and agree to the new terms, which are compliant with current regulations. The process of managing project contracts involves assessing contract risks together with the technical, financial, and operational risks of the project. This requires collaboration between all members of the organization who have a stake in the implementation of the contract¹. Furthermore, the PMBOK Guide's Change Management Process emphasizes the importance of documenting change requests and analyzing their impact, which would include assessing how new financial regulations affect the contract terms². Therefore, the project manager should work with the successful bidder to amend the contract terms accordingly. Reference: Process of Managing Project Contracts | PMI, PMBOK Guide Change Management Process For PMP Exam | PM-by-PM.

NEW QUESTION # 1730

What is the schedule performance index (SPI) using the following data? BAC = \$100,000 PV = \$50,000 AC \$80,000 EV = \$40,000

- A. 0
- B. 0.4
- **C. 0.8**
- D. 0.5

Answer: C

Explanation:

Section: Executing

NEW QUESTION # 1731

Which organizational process assets update is performed during the Close Procurements process?

- **A. Lessons learned**
- B. Payment requests
- C. Performance reporting
- D. Procurement audit

Answer: A

NEW QUESTION # 1732

During a project status meeting with senior managers, the project manager gives an update about the status of a deliverable. Some of the senior managers claim not to know about the deliverable.

What should the project manager do next?

- A. Check if these stakeholders attend regular project meetings.
- B. Review the project charter to validate this claim.
- C. Validate if the project charter changed from the original one.
- D. **Meet with these stakeholders to review the project charter.**

Answer: D

Explanation:

Explanation

According to the PMBOK Guide 7th Edition, the project charter is a document that authorizes the project and defines its high-level scope, objectives, assumptions, constraints, and key stakeholders. The project charter should be approved by the project sponsor and communicated to all relevant stakeholders, including senior managers, to ensure their alignment and commitment to the project. If some of the senior managers claim not to know about the deliverable, it indicates that they may not have been properly informed or involved in the project charter development or approval process. Therefore, the project manager should meet with these stakeholders to review the project charter and clarify their roles, responsibilities, expectations, and interests in the project. This will help to resolve any confusion or conflict and to gain their support and buy-in for the project. Checking if these stakeholders attend regular project meetings, reviewing the project charter, or validating if the project charter changed are not sufficient actions, as they do not address the root cause of the communication gap or the stakeholder engagement issue, and they may not improve the relationship or trust between the project manager and the senior managers. References: PMBOK Guide 7th Edition, page 45-46.

NEW QUESTION # 1733

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