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# PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q44-Q49):

# **NEW QUESTION #44**

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Implements a programme correctly
- B. Ensures that investment is made in the right programmes
- C. Provides support to a programme
- D. Defines the standards to be followed by a programme

#### Answer: B

### Explanation:

The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities. Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

# **NEW QUESTION #45**

Which is NOT a way that tools are typically used?

- A. Integrated
- B. Individual
- C. Connected
- D. Collaborative

# Answer: C

#### Explanation:

The P3O Foundation (2013) manual identifies integrated, collaborative, and individual as typical ways tools are used, but not "connected" as a distinct category. Section 6.2.1 states, "Tools are typically used in an integrated manner across functions, collaboratively by teams, or individually by single users, depending on organizational maturity." The term "connected" (B) is not defined as a usage mode; it may imply a technical link but lacks specific application in the P3O context. The 2013 edition focuses on these three usage patterns to align with P3M3 maturity levels, ensuring tools support PPM effectively. Options A, C, and D are explicitly recognized, making B the correct choice for an atypical use. This clarity aids in selecting appropriate tool strategies. Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

#### **NEW QUESTION #46**

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. Head of P3O and P3O Sponsor
- B. Head of COE and Programme Specialist
- C. P3O Sponsor and Portfolio Analyst
- D. Head of Programme Office and Programme Manager of the relevant programme

# Answer: D

# Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section

3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.

Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

# **NEW QUESTION #47**

Which is NOT an objective of a programme?

A. Align to strategic objectives

- B. Deliver business products according to a Business Case
- C. Deliver outcomes and benefits
- D. Coordinate related projects and activities

### Answer: B

# Explanation:

The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

### **NEW QUESTION #48**

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Portfolio
- B. Project
- C. Business as usual
- D. Programme

# Answer: D

#### Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

# **NEW QUESTION #49**

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