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IIA CIA Part3 PDF CIA Exam Free Theme: Business Knowledge for Internal Auditing



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IIA Business Knowledge for Internal Auditing Sample Questions (Q121-Q126):

NEW QUESTION # 121

Which of the following actions is most likely to gain support for process change?

- A. Demonstrate support from senior management.
- B. Establish key competencies.
- C. Engage the various communities of practice within the organization.
- D. Set clear objectives.

Answer: C

NEW QUESTION # 122

In Year 2, a manufacturing company instituted a total quality management (TQM) program producing the following report:

Summary Cost of Quality Report (000s)			
	Year 1	Year 2	% Change
Prevention costs	US \$ 200	US \$ 300	+50
Appraisal costs	2100	315	+50
Internal failure costs	190	114	—40
External failure costs	1,200	621	—48
Total quality costs	US \$ 1,800	US \$ 1,350	—25

On the basis of this report, which one of the following statements is most likely true?

- A. Quality costs, such as scrap and rework, decreased by 48%.
- B. Quality costs, such as returns and repairs under warranty, decreased by 40%.
- C. An increase in inspection costs was solely responsible for the decrease in quality costs.
- D. An increase in conformance costs resulted in a higher quality product and therefore resulted in a decrease in nonconformance costs.

Answer: D

Explanation:

TQM emphasizes the supplier's relationship with the customer and recognizes that everyone in a process is at some time a customer or supplier of someone else, either within or outside the organization. The costs of quality include costs of conformance and costs of nonconformance. Costs of conformance include prevention costs and appraisal (inspection) costs. Nonconformance costs are composed of internal failure costs and external failure costs, such as lost opportunity. Conformance costs (prevention and appraisal) increased substantially, whereas the nonconformance costs (internal and external failure) decreased.

Hence, the increase in conformance costs resulted in a higher-quality product.

NEW QUESTION # 123

Which of the following phases of a business cycle are marked by an underuse of resources?

1. The trough.
2. The peak.
3. The recovery.
4. The recession.

- A. 1 and 3 only

- B. 2 and 4 only
- **C. 1 and 4 only**
- D. 2 and 3 only

Answer: C

NEW QUESTION # 124

An internal auditor has requested the organizational chart in order to evaluate the control environment of an organization. Which of the following is a disadvantage of using the organizational chart?

- A. The organizational chart is irrelevant when testing the control environment.
- **B. The organizational chart shows only formal relationships.**
- C. The organizational chart shows only the senior management positions.
- D. The organizational chart shows only the line of authority.

Answer: B

NEW QUESTION # 125

Quality control programs employ many tools for problem definition and analysis. A scatter diagram is one of these tools. The objective of a scatter diagram is to:

- **A. Display a population of items for analysis.**
- B. Show the vital trend and separate trivial items.
- C. Divide a universe of data into homogeneous groups.
- D. Show frequency distribution in graphic form.

Answer: A

Explanation:

The objective of a scatter diagram is to depict degrees of correlation. Each observation is represented by a dot on a graph corresponding to specific values of x (the independent variable) and y (the dependent variable).

NEW QUESTION # 126

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