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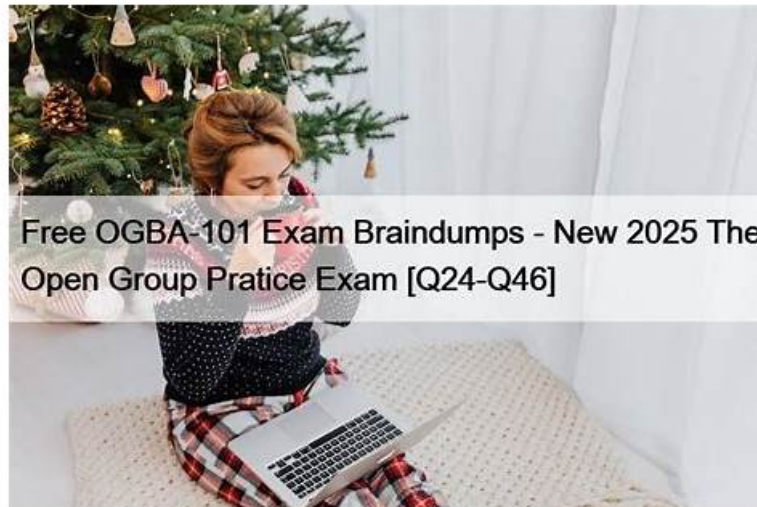

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q80-Q85):

NEW QUESTION # 80
Which of the following best describes a TOGAF business scenario?

- A. A business case.
- B. A method to develop a business model.
- C. A technique to elaborate an architecture effort.
- D. A use-case providing detailed descriptions.

Answer: C

Explanation:
A TOGAF business scenario is a technique that can be used to fully understand the requirements of information technology and align it with business needs1. It is not a business case, which is a document that provides justification for a proposed project or initiative6.

It is not a method to develop a business model, which is a description of how an organization creates, delivers, and captures value for its stakeholders7. It is not a use-case, which is a description of how a system interacts with external actors to achieve a specific goal.

NEW QUESTION # 81
Which of the following are used for structuring a business capability map?

- A. Aligning, Layering
- B. Stratification, Leveling
- C. Categorizing, Grouping
- D. Mapping, Sorting

Answer: C

Explanation:
A Business Capability Map is structured by categorizing and grouping capabilities into high-level clusters that align with business objectives. This approach aligns with TOGAF principles for clarity and simplification in business capability representation, enabling a coherent view of business abilities.
References: TOGAF Standard, Capability Mapping Techniques.
Business capability maps provide a structured view of what an organization does to achieve its objectives. To create a clear and understandable map, capabilities need to be organized effectively.Categorizing and groupingare the primary methods used for this purpose:
* Categorizing:This involves classifying capabilities into different types or categories based on their characteristics or purpose.
Common categories include:
* Core capabilities:Essential for the organization's core business.
* Supporting capabilities:Enable or enhance core capabilities.
* Customer-facing capabilities:Directly interact with customers.
* Operational capabilities:Focus on internal operations.
* Grouping:This involves grouping related capabilities together to create a hierarchical structure. This helps to visualize relationships between capabilities and understand how they contribute to broader business functions

NEW QUESTION # 82
Which ADM phase focuses on defining the problem to be solved, identifying the stakeholders, their concerns, and requirements?

- A. Phase B
- B. Phase A
- C. Phase C
- D. Preliminary Phase

Answer: B

Explanation:
In the TOGAF ADM (Architecture Development Method), Phase A, also known as the Architecture Vision phase, is critical for defining the problem to be solved and identifying the stakeholders, their concerns, and requirements. Here's a detailed explanation:
Phase A: Architecture Vision:
Objective: The primary objective of Phase A is to establish a high-level vision of the architecture project. This includes defining the scope, identifying stakeholders, and understanding their concerns and requirements.
Stakeholder Identification: During this phase, all relevant stakeholders are identified. This includes business leaders, IT leaders, end-users, and other parties who have a vested interest in the architecture project.
Concerns and Requirements: Once stakeholders are identified, their concerns and requirements are gathered. This involves understanding their needs, expectations, and the issues they face that the architecture project aims to address.
Key Activities:
Problem Definition: Phase A focuses on clearly defining the problem or opportunity that the architecture project seeks to address. This sets the stage for developing the architecture vision and ensuring that the project aligns with business goals.
Developing the Architecture Vision: A key output of Phase A is the architecture vision, which provides a high-level overview of the desired future state. This vision is aligned with the business strategy and objectives.
Requirements Management: Phase A also involves establishing a requirements management process to ensure that stakeholder needs are captured, analyzed, and addressed throughout the architecture development process.
TOGAF Reference:

Phase A Deliverables: Key deliverables of Phase A include the Architecture Vision document, stakeholder map, and high-level requirements.

ADM Guidelines and Techniques: TOGAF provides guidelines and techniques for effectively conducting Phase A, including methods for stakeholder analysis, requirements gathering, and developing the architecture vision.

In summary, Phase A of the TOGAF ADM focuses on defining the problem to be solved, identifying stakeholders, understanding their concerns and requirements, and developing a high-level architecture vision that aligns with business objectives.

NEW QUESTION # 83

Consider the following business capability map. where cells of a model are given different colors to represent maturity levels (note the letters G, R. Y. P also denote the colors used = Green, Red. Yellow and Purple):

Which of the following best describes this technique?

- A. Gap Analysis
- B. Heat Mapping
- C. Perspective Analysis
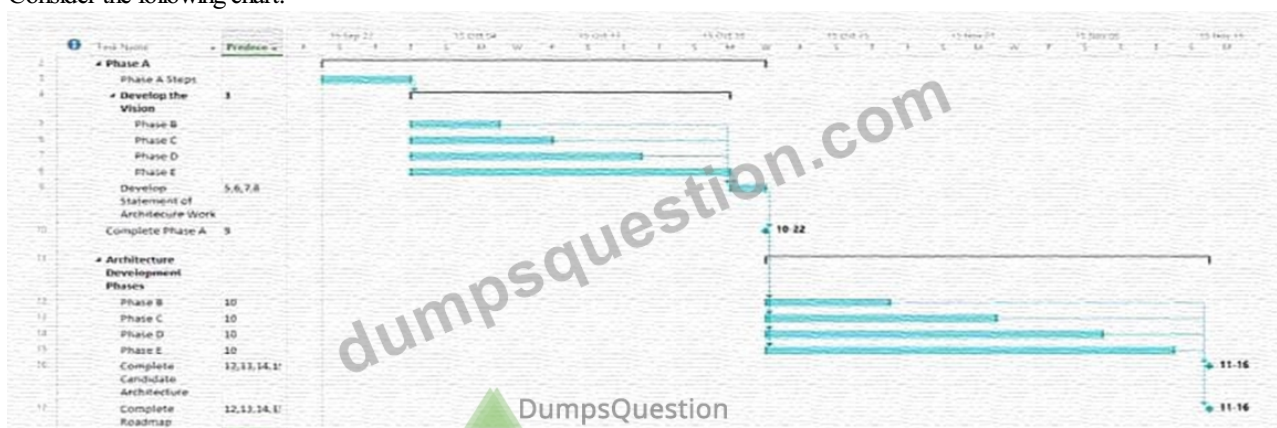- D. Capability Mapping

Answer: B

Explanation:

The technique shown in the example is called heat mapping. It is a technique that can be used to show a range of different perspectives on a business capability map, such as maturity, effectiveness, performance, and value or cost contribution of each capability to the business2. Different attributes determine the colors of each capability on the business capability map. Heat mapping can help to identify strengths, weaknesses, opportunities, and threats in the business architecture.

NEW QUESTION # 84

Consider the following chart:

Which important concept for Enterprise Architecture Practitioners does it illustrate?

- A. ADM phases must be run in a sequenced approach to produce the Architecture
- B. An Enterprise Architecture must be developed in phases with a limited fixed duration.
- C. Enterprise Architects must use Gantt charts to communicate with Stakeholders.
- D. ADM phases must be run simultaneously until the relevant information has been produced

Answer: A

Explanation:
The chart depicted is a Gantt chart, which typically represents the schedule for project activities. In the context of TOGAF's ADM, it is used to illustrate the sequence and interdependencies of tasks across different phases of architecture development. The ADM is an iterative cycle that includes various phases, from the preliminary phase, through architecture vision, business, information systems, and technology architectures, to opportunities and solutions, migration planning, implementation governance, and architecture change management. Each phase must be conducted in a sequence to ensure that the outputs of one phase feed into the next, thereby producing a coherent and structured architecture.

NEW QUESTION # 85

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