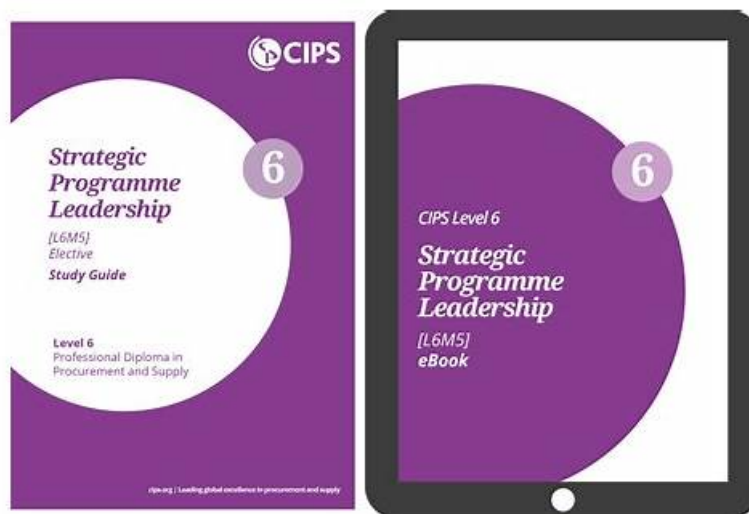


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Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.</li></ul>

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## CIPS Strategic Programme Leadership Sample Questions (Q40-Q45):

### NEW QUESTION # 40

Which of the following statements about liquidated damages are TRUE? Select all that apply

- A. liquidated damages can be claimed when a warranty is breached
- B. the figure must be a genuine estimate of the loss
- C. specific performance is a type of liquidated damage
- D. the party seeking damages must prove the actual loss in the event of a claim
- E. a set figure is decided in advance

**Answer: A,B,E**

Explanation:

The correct statements are that a set figure is decided in advance, it must be a genuine estimate of the loss, and liquidated damages can be claimed when a warranty is breached.

### NEW QUESTION # 41

Why would a company use a discounted cash flow in calculating an Investment Appraisal? Select all that apply

- A. to ensure the correct amount of money is invested in the programme
- B. to accurately compare two projects which will last a different number of years
- C. to account for time delays in completing a programme
- D. to provide a buffer to the budget
- E. to account for the time value of money

**Answer: B,E**

Explanation:

Discounted cash flow accounts for the time value of money and allows for an accurate comparison of projects with different durations.

### NEW QUESTION # 42

The Royal Institute of Chartered Surveyors and the Royal Institute of British Architects are two founding members of which organisation that creates contracts for the construction industry?

- A. Institution of Mechanical Engineers
- B. International Federation of Consulting Engineers
- C. Joint Contracts Tribunal
- D. New Engineering Contract

**Answer: C**

Explanation:

The Joint Contracts Tribunal (JCT) is the organisation with these founding members.

### NEW QUESTION # 43

Manchester City Council is planning to construct a new hospital using an EPC style of contract. Which two of the following are the greatest risks to the Council?

- A. setting an accurate budget before the contract is signed
- B. including a time-is-of-the-essence clause within the contract
- C. ensuring the specification is correct
- D. accurately communicating the requirements to the contractor
- E. ensuring the contractor limits the use of subcontractors

**Answer: C,D**

The main risks are ensuring that the specification is correct and that the requirements are accurately communicated to the contractor.

Fred is comparing two possible projects that will last for different durations.

He needs a method to compare the financial benefits of both projects.

Answer Options:

- Answer: C**

A Payback Analysis (p.72) calculates how long it takes for a project to recover its initial investment. It accounts for project duration but does not provide a rate of return (Option C). Discount factors (Option D) are used in Net Present Value (NPV) analysis, not Payback Analysis. [P.72]

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