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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27
Which is an activity in the implementation lifecycle for a permanent P3O?

- A. Deliver capability Realize benefits
- B. Close down a Programme Office
- C. Run an office through to delivery
- D. Return staff members to operational roles

Answer: A

Explanation:
The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the

P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.
Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 28

Which activity occurs as part of the 'Identify' process?

- A. Document an outline Business Case
- B. Refine the Vision Statement
- C. Plan tranches of delivery
- D. Deliver the new capability

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the
'Identify' process. Section 4.3.1 states, "The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits." This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.
Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

NEW QUESTION # 29

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. Head of P3O and P3O Sponsor
- B. P3O Sponsor and Portfolio Analyst
- C. Head of Programme Office and Programme Manager of the relevant programme
- D. Head of COE and Programme Specialist

Answer: C

Explanation:
The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section 3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.
Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 30

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Following a clearly defined business strategy
- B. Reviewing the Blueprint regularly
- C. Tailoring core standards to meet local need
- D. Planning resource capacity at a local level

Answer: C

Explanation:
The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 31
Which factor will NOT influence the size of a P3O?

- A. Budget of the programmes and projects it will
- B. Size of the programmes and projects it will support
- C. Training requirements for its members of staff
- D. Number and type of functions it will deliver

Answer: C

Explanation:
The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs.
Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

NEW QUESTION # 32
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