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### PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q61-Q66):

#### **NEW QUESTION #61**

Which should be documented in a Blueprint?

- A. Transition plans for the implementation of business change into business as usual
- B. Benefit Profiles for individual benefits to be delivered by the P3O
- C. Actual Highlight Reports issued by individual projects
- D. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board

#### Answer: A

#### Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports

the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

#### **NEW QUESTION #62**

Which is a function of strategic mapping software?

- A. Distributes and shares learning among the PPM community
- B. Matches programmes and projects to portfolio benefits and outcomes
- C. Models an organization's systems and processes
- D. Supports a common, integrated approach to risk management

#### Answer: B

#### Explanation:

The P3O Foundation (2013) manual states that strategic mapping software matches programmes and projects to portfolio benefits and outcomes. Section 6.3.4 notes, "Strategic mapping software is used to match programmes and projects to the benefits and outcomes defined in the portfolio, ensuring alignment with strategic goals." This differs from learning distribution (A), process modeling (B), or risk management (D), which serve other purposes. The 2013 edition highlights its role in visualizing strategic links, supporting P3O's decision-making process. This functionality enhances portfolio optimization and value delivery. Reference: P3O Foundation (2013) manual, Section 6.3.4, AXELOS.

#### **NEW QUESTION #63**

How does a P3O typically deliver an information portal to the PPM community?

- A. Using programme and project management forums
- B. By appropriate capacity planning for resource management
- C. Through an intranet site showing templates and guidance
- D. By documenting business process swimlanes

#### Answer: C

#### Explanation:

The P3O Foundation (2013) manual specifies that a P3O typically delivers an information portal via an intranet site with templates and guidance. Section 6.2.2 states, "The P3O delivers an information portal to the PPM community through an intranet site, providing access to templates, guidance, and best practices." This differs from process swimlanes (B), forums (C), or capacity planning (D), which serve other purposes. The

2013 edition emphasizes this centralized access to enhance collaboration and standardize PPM practices. This approach ensures efficient knowledge sharing across the organization.

Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

#### **NEW QUESTION #64**

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Build a vision and Business Case
- B. Address culture changes through targeted communications
- C. Develop minimalist processes with tailoring guidelines
- D. Gain acceptance of component offices delivered in tranches

#### Answer: A

#### Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation. Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

#### **NEW QUESTION #65**

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Provides decision support to ensure the right projects are launched
- B. Allows senior managers to delegate their governance responsibilities
- C. Ensures current projects are unaffected by changes to policy or strategy
- D. Enables projects to efficiently develop their own financial processes

#### Answer: A

#### Explanation:

A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.

Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

#### **NEW QUESTION #66**

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