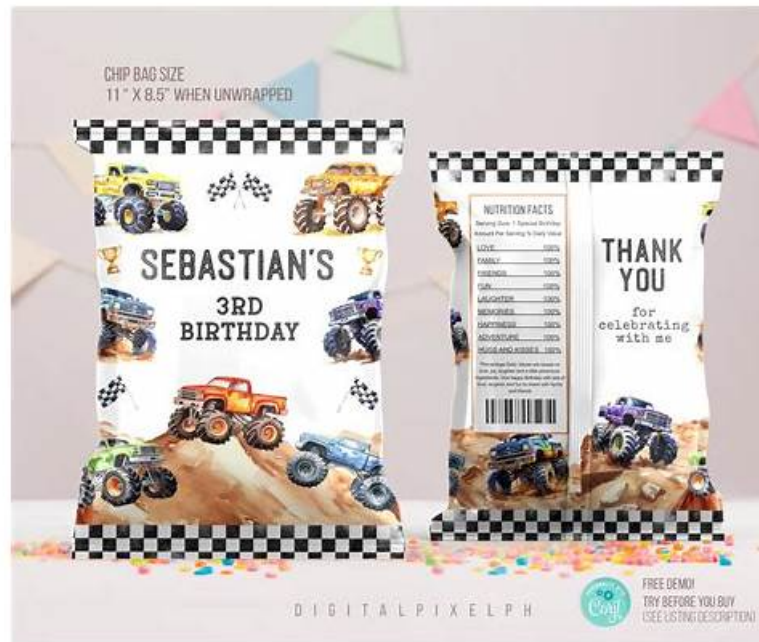


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q189-Q194):

NEW QUESTION # 189

Which testing metric identifies defect density?

- **A. Product**
- B. Process
- C. Project
- D. People

Answer: A

Explanation:

Defect density is a testing metric that measures the number of defects identified in a component or system divided by the size of the component or system (expressed in standard measurement terms, e.g., lines-of-code, number of classes or function points)¹. Defect density is a product metric, as it evaluates the quality or reliability of a software product². Therefore, option B is the correct answer. Option A is incorrect because project metrics are metrics that measure the characteristics of the software project, such as cost, schedule, effort, scope, or resources³. Option C is incorrect because process metrics are metrics that measure the characteristics of the software process, such as effectiveness, efficiency, productivity, or maturity. Option D is incorrect because people metrics are metrics that measure the characteristics of the software personnel, such as skills, experience, motivation, or satisfaction. References: 1: Defect Density | ISTQB Glossary 2: Software Testing Metrics: What is, Types & Example 3: [Project Metrics - Software Testing Fundamentals] : [Process Metrics - Software Testing Fundamentals] : [People Metrics - Software Testing Fundamentals]

NEW QUESTION # 190

Your test team has created a custom automation tool that will be used for an upcoming release. Now that the tool has been coded, what should be the next step? [1]

- **A. Test the tool**
- B. Perform an ROI study
- C. Create the tool support guide
- D. Compare the new tool to open source tools

Answer: A

Explanation:

The next step after creating a custom automation tool is to test the tool itself. This is to ensure that the tool is reliable, functional, and compatible with the system under test. Testing the tool involves verifying its features, performance, usability, security, and stability. Testing the tool also helps to identify and fix any defects or issues before using it for the actual testing of the product. ISTQB Advanced Level Test Manager Syllabus Top 7 Automation Testing Tools to Consider Reference: ISTQB Advanced Level Test Manager Syllabus Top 7 Automation Testing Tools to Consider - testRigor AI-Based ...

NEW QUESTION # 191

Your testing team has just received the test conditions for a new project. You are conducting Test Design activities for this project. Your team feels that it would be beneficial to create high-level test cases.

What should they do concurrently with creating these test cases? [2]

- A. Create the test plan.
- **B. Create the traceability between the test cases and the requirements.**
- C. Create the test summary report for the test cases you are creating.
- D. Create the test automation scripts.

Answer: B

Explanation:

The correct answer is D. Create the traceability between the test cases and the requirements. This is because traceability is the ability to follow the life of a requirement, in both a forward and backward direction, through its documentation, development, and testing. Traceability can help to ensure that the test cases are derived from the requirements, and that they cover all the relevant aspects of the system. By creating the traceability between the test cases and the requirements concurrently with creating the test cases, the test team can improve the quality and completeness of the test design, and facilitate the test analysis and reporting. Traceability Matrix - ISTQB not-for-profit association Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Traceability Matrix - ISTQB not-for-profit association

NEW QUESTION # 192

You are the Test Manager on a new project. The schedule is aggressive and will require the team to work at peak efficiency. The requirements are not well defined yet, but it is clear that the project will be using new technologies. To help the developers meet the development schedule, an offshore group will be added to the development team.

At this time there is not enough budget to add more testing resources. The project stakeholders are very concerned about the quality of delivered product and will be watching the project closely, particularly during the testing cycles. The exit criteria from the system test level require no open high priority/severity defects, 100% pass rate for all test cases covering risks that are classified as "high" or "very high", 90% pass rate for all "medium" risks and 50% pass rate for all "low" and "very low" risks.

Given this information, which lifecycle model should you recommend? [3]

- A. Waterfall
- B. V-model
- **C. Iterative/incremental**
- D. Spiral

Answer: C

Explanation:

An iterative/incremental lifecycle model is a type of software development lifecycle that divides the project into smaller iterations or increments, each delivering a part of the functionality and undergoing its own planning, analysis, design, implementation, and testing phases¹. This model is suitable for projects that have aggressive schedules, unclear requirements, new technologies, distributed teams, and high quality expectations, as it allows for early feedback, risk reduction, parallel development, frequent delivery, and continuous improvement². Therefore, option B is the correct answer. Option A is incorrect because a spiral model is a type of iterative/incremental model that adds risk analysis and prototyping activities to each iteration³. While this model can also handle unclear requirements, new technologies, and high quality expectations, it may not be the best choice for projects that have aggressive schedules and distributed teams, as it requires more time and communication for risk assessment and prototyping⁴. Option C is incorrect because a V-model is a type of sequential model that maps each development phase to a corresponding testing phase in a V-shaped diagram⁵. This model is suitable for projects that have clear and stable requirements, well-known technologies, co-located teams, and moderate quality expectations, as it allows for early verification, traceability, and defect prevention. However, this model may not be the best choice for projects that have aggressive schedules, unclear requirements, new technologies, distributed teams, and high quality expectations, as it does not allow for early feedback, risk reduction, parallel development, frequent delivery, and continuous improvement. Option D is incorrect because a waterfall model is a type of sequential model that follows a linear sequence of phases from requirements to deployment. This model is suitable for projects that have simple and fixed requirements, well-known technologies, co-located teams, and low quality expectations, as it allows for easy planning, management, and documentation. However, this model may not be the best choice for projects that have aggressive schedules, unclear requirements, new technologies, distributed teams, and high quality expectations, as it does not allow for early feedback, risk reduction, parallel development, frequent delivery, and continuous improvement. Reference: 1: ISTQB Glossary, Iterative/incremental lifecycle model 2: ISTQB Advanced Level Test Manager Syllabus, Section 1.2.1 3: ISTQB Glossary, Spiral model 4: ISTQB Advanced Level Test Manager Syllabus, Section 1.2.1 5: ISTQB Glossary, V-model : ISTQB Advanced Level Test Manager Syllabus, Section 1.2.1 : ISTQB Advanced Level Test Manager Syllabus, Section 1.2.1 : ISTQB Glossary, Waterfall model : ISTQB Advanced Level Test Manager Syllabus, Section 1.2.1 : ISTQB Advanced Level Test Manager Syllabus, Section

NEW QUESTION # 193

What is the purpose of the defect management committee?

- A. To control the flow of defect reports into the system
- B. To implement strict guidelines for defect report creation
- C. To ensure the developers fix all defects
- **D. To validate defect reports and determine fix plans**

Answer: D

Explanation:

Purpose of the Defect Management Committee (DMC):

The DMC evaluates reported defects to confirm their validity, prioritize them, and create plans for resolution.

It ensures effective coordination between testers, developers, and stakeholders.

Evaluation of Options:

A (Controlling defect report flow) is a subset of validation but not the main purpose.

B is correct because it fully captures the committee's role.

C (Implementing strict guidelines) is procedural, not the DMC's core function.

D (Ensuring developers fix all defects) misrepresents the committee's authority.

Reference and Syllabus Alignment:

This aligns with defect lifecycle management as described in "Defect Management" (TM-2.3.1).

NEW QUESTION # 194

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