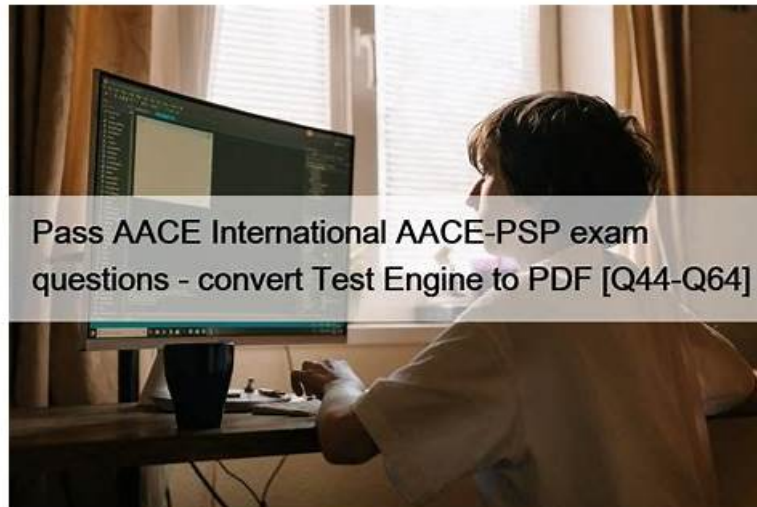


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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q39-Q44):

NEW QUESTION # 39

There is only enough room for a maximum of 4 cranes to be placed on-site. Assuming that a single crane can perform 35 lifts per day and that a column pour requires 60 lifts, what is the minimum number of tower cranes that should be used for the above described column pours?

Small Tower Crane

Typical capacity for a Small Crane

Maximum Load 5 tons

Minimum Load 1.5 tons

Operation	Time (in minutes)
Sling Up	5
Hoist Up	4
Discharge	3
Clear Unload	3
Hoist Down	2

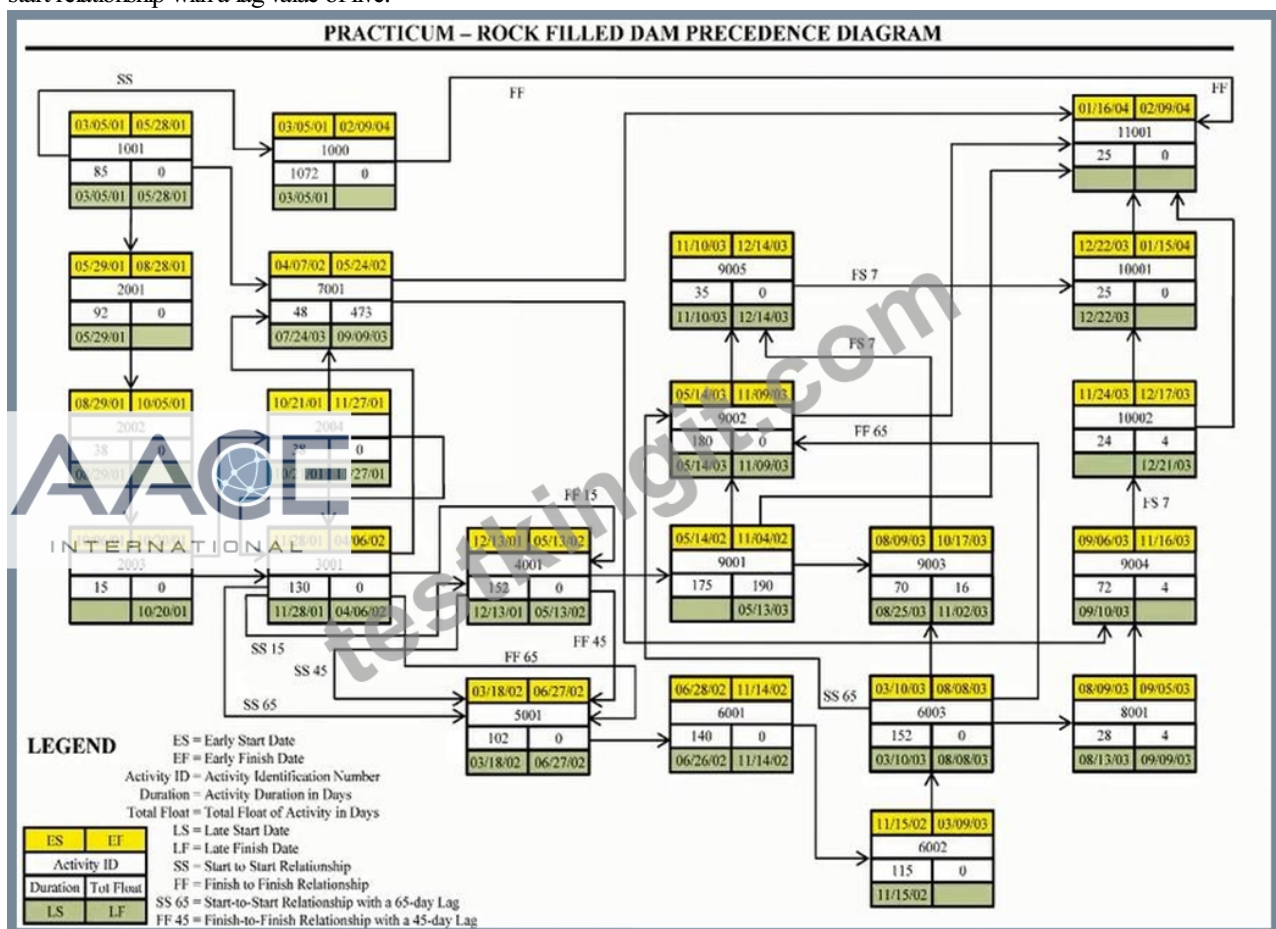
- A. 4 cranes
- B. 3 cranes
- C. 2 cranes
- D. 1 crane

Answer: C

NEW QUESTION # 40

Scenario:

The entire network consists of the following activities and relationships. Activity A is twenty days long and is tied to Activity B, a ten-day activity, with a finish-to-finish tie with a lag value of five. Activity B is tied to Activity C, a twenty-day activity, with a start-to-start relationship with a lag value of five.



PSP Activities Table

Scope Known about Rock-Filled Dam Project:

The dam requires river diversion and work over two or more rainy seasons. The contract is lump sum, competitively bid, and will be self-performed. The owner has attempted to shift all risk to the contractor by employing "no differing sit conditions" and "no damage for delay" clauses. There is a bonus/penalty provision of \$2,500 per calendar day for early or late delivery. The early completion bonus is capped at \$500,000, with no cap for late delivery penalty.

Liquidated damages end at the finish of demobilization. Indirect costs per calendar day are \$2,800 for the "normal" schedule and \$3,200 for the "crashed" schedule. The winter/wet weather season is 151 days between October 15 and March 25 of each year, reduces the efficiency of the contractor's operations by 20% and costs the contractor \$10,000 per day. Assume a start date of March 5, 2001 and use a 7-day work week.

The following table lists work activities as planned by the contractor.

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000	SS		85	\$563,000	67	\$728,000
		2001	FS					
		7001	FS					
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	\$35,000
2003	River Diversion Dam	2004	FS		15	\$18,000	11	\$20,000
		3001	FS					
2004	River Diversion to Pipeline	3001	FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001	SS	15	30	\$482,000	100	\$515,000
		4001	FF	15				
		5001	SS	65				
		5001	FF	65				
		7001	FS					
4001	Excavation, Spillway	5001	SS	45	152	\$608,000	118	\$692,000
		5001	FF	45				
		6001	FS					
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 33	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 33	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001	FS	65	152	\$1,360,000	113	\$1,540,000
		9002	SS	65				
		9002	FF					
		9003	FS					
7001	Permanent Roads	11001	FS		48	\$180,000	38	\$205,000
		9004	FS					
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001	FS		175	\$1,120,000	155	\$1,305,000
		9002	FS					
		9003	FS					
9002	Dam Concrete Facing – Concrete	1001	FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
		9005	FS					
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000

Theoretically construct a summary activity for only those activities with a finish-to-start relationship for Activities 8001 through 10001. Using the "normal" schedule, what is the cost of this hammock?

- A. \$552,000.
- B. \$420,000.
- C. \$524,000.

- D. \$307,000.

Answer: A

NEW QUESTION # 41

What method offers the best chance of the schedule being used effectively to implement the project in the field?

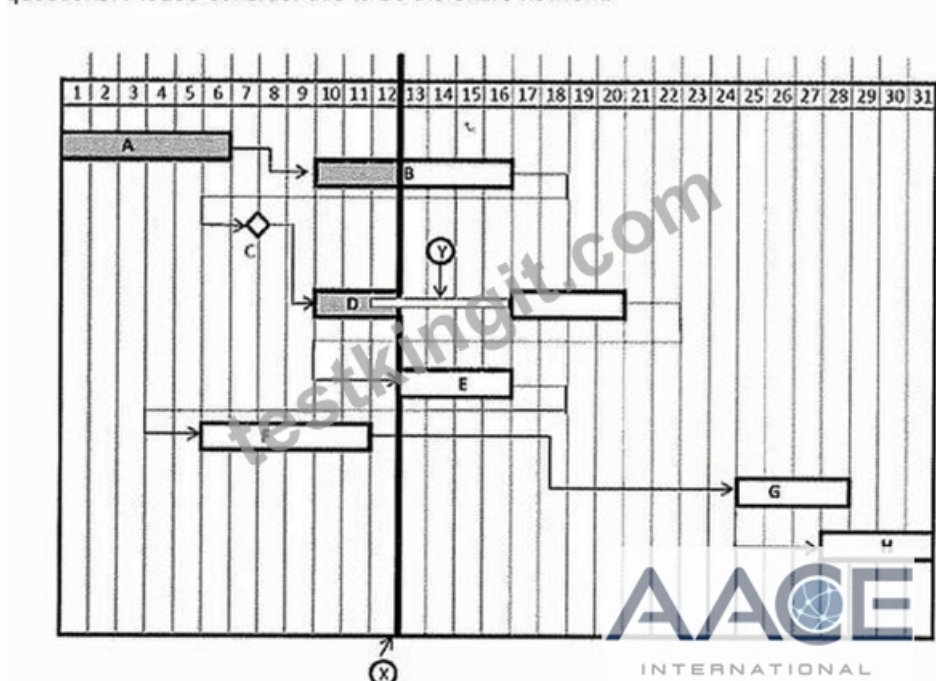
- A. Issue detailed schedule updates as frequently as possible.
- B. Include detailed and stringent set of scheduling specifications in the contract.
- C. Obtain consent and agreement to the schedule from the key project personnel.
- D. Allow large time contingencies on milestones and completion deadlines.

Answer: C

NEW QUESTION # 42

What does the heavy, vertical line at "X" represent?

Refer to the time-scaled network diagram and other information to answer the following questions. Please consider this to be the entire network.



- A. International Date Line.
- B. Delay fault line.
- C. The status or data date.
- D. Change-over limits.

Answer: C

NEW QUESTION # 43

In a "crashed" schedule, which is a chain of activities that precede activity 2004?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	\$35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
4001	Excavation, Spillway	5001 5001 6001	SS FF FS	45 45	152	\$608,000	118	\$692,000
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 38	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000

- A. 1001, 2002, 2003
- B. 2001, 2002, 2003, 2007
- C. 1001, 2002, 2002, 2003, 3001
- D. 1001, 2001, 2002, 2003

Answer: D

NEW QUESTION # 44

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