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CIPS Achieving Competitive Advantage Through the Supply Chain (L5M7) Sample Questions (Q22-Q27):

NEW QUESTION # 22

A supply chain that has evolved to include multiple layers of interdependence on members both upstream and downstream is commonly known as what?

- A. A Supply Web
- B. A Supply Net
- **C. A Supply Network**
- D. A Supply Stream

Answer: C

Explanation:

The guide distinguishes a simple chain from a "supply network," emphasising multi-tier interdependencies.

Short extract: "supply networks reflect multiple interdependent tiers." (L5M7 Study Guide, p.4) Reference: L5M7 Study Guide, p.4.

NEW QUESTION # 23

Jerry works in product development at a clothing manufacturer. The company is discussing ways of adding value for customers. Jerry suggests reducing prices could be a form of added value. Is he correct?

- **A. Yes - this is a form of added value but requires the ability of the supply chain to reduce costs.**
- B. Yes - this will increase the company's profit margin.
- C. No - added value is only a form of innovation.
- D. No - as the customer is not offered anything additional to their purchase.

Answer: A

Explanation:

Added Value arises whenever the customer perceives extra benefit. Lowering prices can add value if the supply chain reduces costs to support it sustainably.

Short cited term: "price reduction is a form of added value if supported by cost efficiencies." (L5M7 Study Guide, p. 35)

Reference: CIPS L5M7 Study Guide, p. 35.

NEW QUESTION # 24

Just-in-Time (JIT) manufacturing is a form of which organisational strategy?

- **A. Lean**
- B. Differentiation
- C. Cost Leadership
- D. Business Process Re-engineering

Answer: A

Explanation:

JIT is a Lean technique to minimise inventory and produce "only what is needed, when needed," thereby removing waste from processes. Short cited phrase: "only when needed" (L5M7 Study Guide, p.111).

Reference: CIPS L5M7 Study Guide, p.111.

NEW QUESTION # 25

Which of the following statements about supply chain knowledge is correct? Select TWO.

- **A. Where there is high readiness to use technology, IT use is deliberate and structured.**

- B. Where supply chain knowledge is low, there is high collaboration with partners.
- C. Where technology utilisation is low, systems and policies are consistent.
- D. Where supply chain knowledge is low, members tend to operate independently of others.

Answer: A,D

Explanation:

When knowledge is low, members work independently; high technological readiness creates deliberate and structured IT use.

Short cited term: "low knowledge # independent working; high tech readiness # structured IT use." (L5M7 Study Guide, p. 51)

Reference: CIPS L5M7 Study Guide, p. 51.

NEW QUESTION # 26

RIDDOR statistics provide information on which of the following?

- A. Conformance with specification
- B. Financial standing
- C. Speed of production
- D. Health and safety

Answer: D

Explanation:

RIDDOR (Reporting of Injuries, Diseases and Dangerous Occurrences Regulations) relates to health and safety performance measurement-tracking workplace incidents and compliance.

Short cited extract: "RIDDOR statistics relate to health and safety reporting." (L5M7 Study Guide, p. 141) Reference: CIPS L5M7 Study Guide, p. 141.

NEW QUESTION # 27

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