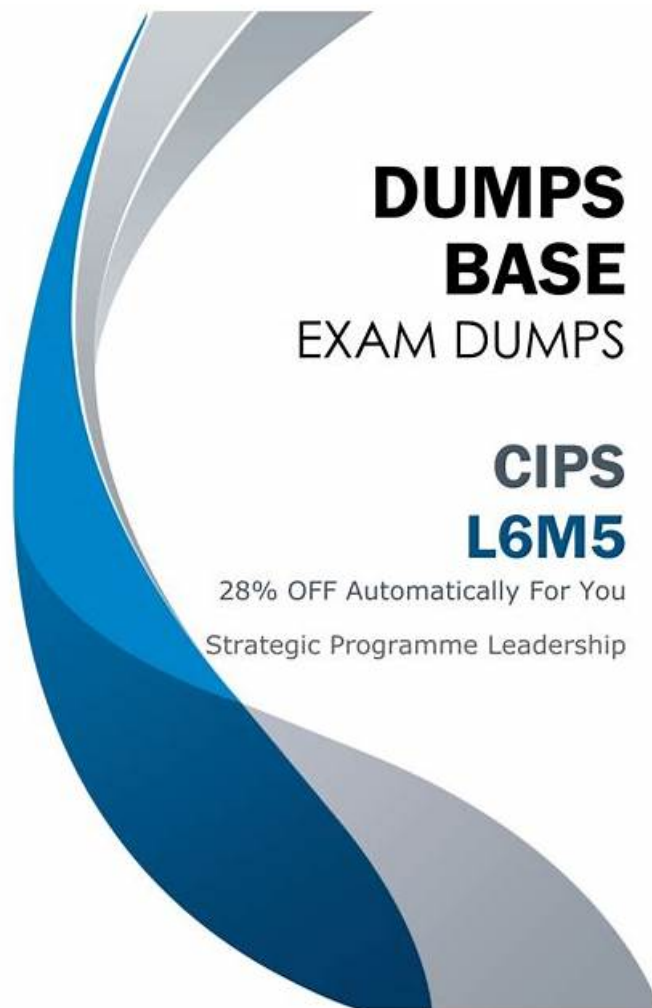


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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
Topic 2	Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.
Topic 3	Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.

CIPS Strategic Programme Leadership Sample Questions (Q18-Q23):

NEW QUESTION # 18

Foxglove Ltd has a rigid hierarchy, standardized work, and strict procedures. Employees know their roles and work quality is high.

Q: What type of culture does Foxglove Ltd have?

Answer Options:

- A. Person
- B. Task
- C. Role
- D. Power

Answer: C

Explanation:

This describes a Role Culture (p.170-175):

Clear job roles, structured hierarchy, and predictable work patterns.

Task Culture (A) focuses on project-based teams.

Power Culture (C) is centralized authority.

Person Culture (D) emphasizes individual autonomy. [P.170-175]

NEW QUESTION # 19

Liability limitation often focuses on which of the following types of loss, which is said to be the most unpredictable and most significant in the case of a default on a contract?

- A. consequential
- B. anticipatory
- C. direct
- D. repudiatory

Answer: A

Explanation:

Consequential loss is considered the most unpredictable and significant, hence it is often the focus of liability limitations.

NEW QUESTION # 20

Petra is setting up a contract for a new construction project that must be robust with little flexibility. The contract stipulates that the client will bear the risk of unforeseen negative circumstances. Which type of contract is most suitable?

- A. NEC
- **B. FIDIC**
- C. IMechE
- D. JCT

Answer: B

Explanation:

FIDIC contracts are known for their robustness and low flexibility, placing risk on the client.

NEW QUESTION # 21

Which of the following is an advantage to the contractor in an EPC contract arrangement?

EPC contracts provide several benefits to contractors, such as clear project scope, reduced risks, and better project management.

Answer Options:

- A. There are no subcontractors to manage
- **B. The scope is clearly defined by the client**
- C. The client assumes all risks for the construction
- D. There is an early completion bonus

Answer: B

Explanation:

The correct answer is 1 (p.13). The scope is clearly defined by the client, making it easier for the contractor to plan and execute the project efficiently. Option 2 is incorrect because not all EPC contracts offer an early completion bonus. Option 3 is incorrect because EPC contracts can include subcontractors. Option 4 is incorrect because risks are shared between the client and contractor. [P.13]

NEW QUESTION # 22

Which of the following statements about NEC contracts are true? Select all that apply

- **A. The contracts use simple English in the present tense**
- **B. The contracts are designed to be flexible and allow for a range of payment options**
- C. The contracts are commonly used in the private sector
- D. The suite of contracts is commonly known as the Rainbow Suite
- E. The contracts are commonly used in the IT and financial industries

Answer: A,B

Explanation:

NEC contracts are designed to be flexible with various payment options and use simple, present-tense English.

NEW QUESTION # 23

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