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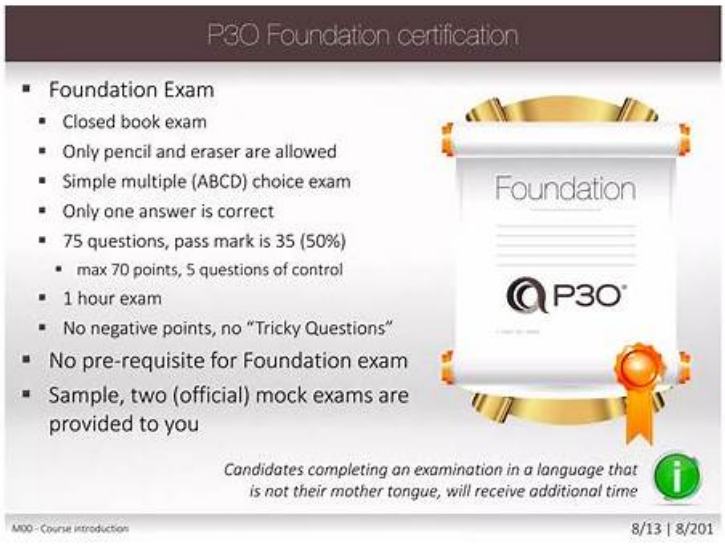


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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q21-Q26):

**NEW QUESTION # 21**
Which of the following statements about how a P3O should integrate with the wider organization are true?
1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Both 1 and 2 are true
- B. Neither 1 or 2 is true
- C. Only 1 is true
- D. Only 2 is true

**Answer: B**

Explanation:
The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time

resources for financial functions, making both statements false. Section 5.1.2 states,
"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.
Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

**NEW QUESTION # 22**
Which is an underlying success factor for a Temporary Office model?

- A. Programme or project culture does not exist
- B. P3M3 maturity level of 3 or above
- C. Programmes or projects develop their own templates
- D. Consistent PPM training through approved training providers

**Answer: D**

Explanation:
The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3 maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.
The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

**NEW QUESTION # 23**
Which is NOT a functional role?

- A. Information Management
- B. Benefits and Value
- C. Planning
- D. Project Officer

**Answer: D**

Explanation:
The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The
2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.
Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

**NEW QUESTION # 24**
What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Business process swimlanes
- B. Management dashboards
- C. Gated reviews
- D. Capacity planning for resource management

**Answer: C**

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

**NEW QUESTION # 25**
Which of the following are key responsibilities of the Portfolio Analyst role?
1. Balance the portfolio in terms of strategic change against business as usual
2. Make recommendations on an appropriate programme/project balance
3. Provide a fast-track programme mobilization support service
4. Highlight problems relating to project interdependencies

- A. 1,2,3
- B. 1,2,4
- C. 2,3,4
- D. 1,3,4

**Answer: B**

Explanation:
The Portfolio Analyst role, as defined in the P3O Foundation (2013) manual, includes balancing the portfolio (1), recommending programme/project balance (2), and highlighting interdependencies (4), but not fast-track mobilization (3). Section 3.5.3 states, "The Portfolio Analyst is responsible for balancing the portfolio between strategic change and BAU, providing recommendations on programme/project mix, and identifying interdependency issues." Fast-track mobilization (3) is typically a Programme Office function (Section 3.5.4). The 2013 edition emphasizes the analyst's analytical and strategic focus, ensuring portfolio optimization and risk management. Options A, C, and D include incorrect combinations, while B accurately reflects the role's scope, supporting effective portfolio governance and decision-making.
Reference: P3O Foundation (2013) manual, Sections 3.5.3 and 3.5.4, AXELOS.

**NEW QUESTION # 26**
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