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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q165-Q170):

NEW OUESTION # 165

A team member has asked a question about the responsibilities of the product manager, QA, and the team regarding quality. What should the agile project manager advise?

- A. The entire team is responsible for quality and each team member is accountable for ensuring the success of every component.
- B. Quality is the responsibility of the entire team, and the product manager defines the functionality from end to end.
- C. The entire team is responsible for quality and QA is responsible for surprises, gaps, and other intricacies that may have been overlooked.
- D. The entire team is responsible for quality, but each team member's role may vary as stated in the definition of done (Do

Answer: D

NEW QUESTION # 166

The team is in the middle of an iteration and there is an urgent request for a small change to be introduced to the committed scope Unless this change is accepted, there is no value to the customers during this iteration.

What must the agile practitioner do?

- A. Add the new change request as a new user story in the product backlog for the upcoming iteration
- B. Evaluate the impact of the change request and let the team and product owner decide and re-prioritize based on value C. Recommend cancelling the current iteration and plan the change request into the next iteration.
- C. Recommend that the product owner add this change request as a user story to the backlog for the current iteration

Answer: B

NEW QUESTION # 167

A technique showing Kanban work stages by comparing counted features over a time interval is called a/an:

- A. Earned value system.
- B. Fully integrated backlog.
- C. Progressive elaboration.
- D. Cumulative flow diagram.

Answer: D

NEW QUESTION # 168

A project manager is working on an agile team. A team member mentions that risks threatening the release date of the current sprint are not being addressed.

What should the project manager do to make sure team members are following up on risks?

- A. Create one sprint to update and follow up on major release risks.
- B. Display the major risks, assumptions, issues, and dependencies (RAID) log visually to highlight the risk status.
- C. Hold one daily coordination meeting to determine the reason team members are not following up on risks.
- D. Ask the team to review the executed tasks and follow up on the upcoming threats.

Answer: B

Explanation:

The project manager should ensure that risks are clearly visible to all team members so that everyone is aware of potential issues and can take action as necessary. Displaying the RAID log visually makes it easy for the team to see the status of risks, assumptions, issues, and dependencies in real-time. This encourages the team to follow up on risks and keep them top of mind, facilitating more proactive management of potential threats to the sprint's success. This approach also helps in maintaining transparency and continuous monitoring of risks throughout the sprint.

NEW QUESTION # 169

An agile coach is working with a team that serves clients making product requests by phone. During a daily commitment and replanning meeting, a team member states that they were unable to resolve a client request because they lacked sufficient product knowledge.

What should the agile coach do?

- A. Facilitate a team discussion to identify knowledge gaps and determine the best way to address them.
- B. Ask the line manager to assign the team member with the required technical knowledge.
- C. Provide the team member with training in any lacking areas.
- D. Meet with the team member's line manager to discuss their development plan.

Answer: A

NEW QUESTION #170

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