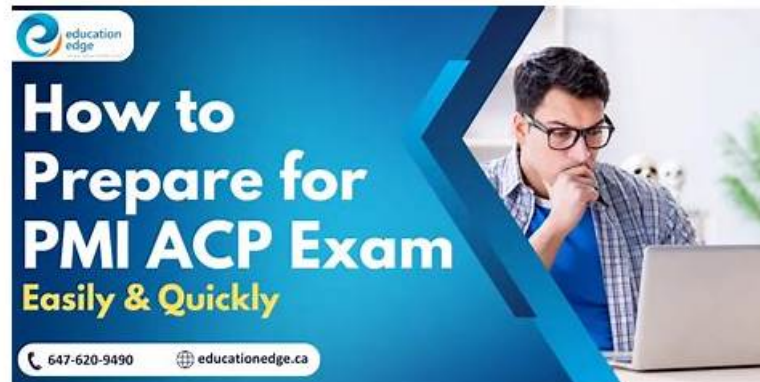


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PMI Agile Certified Practitioner Sample Questions (Q343-Q348):

NEW QUESTION # 343

During sprint planning the product owner wants the team to prioritize and deliver a number of features which have the highest business value. Due to technical dependencies, the team does not agree with the prioritization.

What should the project leader do?

- A. Encourage the product owner and team to reprioritize the features and select ones which can be delivered without any

dependencies

- B. Ensure that the required subject matter experts (SMEs) are engaged by the product owner to help with backlog prioritization
- C. Encourage the team to continue with the current plan, do what they can, and carry forward the work not done to the next iteration
- D. Ensure the team captures the technical dependencies as issues within the backlog and prioritize based on value optimization

Answer: D

Explanation:

Explanation

NEW QUESTION # 344

Drag and Drop Question

What is the correct sequence of activities in release planning?

Create release plan by date or scope	
Estimate the cost of the features	
Split features using the MMF perspective	
Estimate the value of the features	
Prioritize features	
Write stories for features	
Identify features	

Answer:

Explanation:

Identify features
Prioritize features
Split features using the MMF perspective
Estimate the value of the features
Estimate the cost of the features
Write stories for features
Create release plan by date or scope

NEW QUESTION # 345

Midway through a project, the product owner learns from the sponsor that a major component, which is already 20 percent complete, is unimportant to users. The component was part of the approved scope and a key selling point for the project. What should the product owner do next?

- A. Obtain approval from the change control board to discontinue the component.
- B. Ask the team to continue developing the component.
- C. Request the sponsor's formal approval to discontinue the component.
- **D. Ask the team to discontinue developing the component.**

Answer: D

NEW QUESTION # 346

While reviewing the sprint burndown during a stand-up, the Scrum team identifies that they have fallen behind. Upon further discussion, they discover that some quality assurance (QA) team members were unable to use the new automation framework, which caused a bottleneck.

What should the Scrum team do?

- A. Have QA team members with the appropriate skill sets spend extra time to help the team succeed
- B. For upcoming sprints, have QA team members ensure that their respective skill sets are considered when accepting stories
- **C. Ask QA team members experienced with the new automation framework to cross-train the other QA members**
- D. Ensure that QA team members who lack the appropriate skill sets sign up for training within the next few weeks

Answer: C

Explanation:

The correct answer is D - Ask QA team members experienced with the new automation framework to cross- train the other QA members. Agile emphasizes shared ownership, continuous learning, and eliminating skill silos. Cross-training is an effective way to improve team capability and reduce dependencies.

From the PMI Agile Practice Guide:

"Agile encourages cross-functional teams and skills sharing. When skill gaps are discovered, team members with the knowledge are encouraged to cross-train others to increase the team's flexibility and productivity." (PMI Agile Practice Guide, Section 4.3 - Team Performance and Learning) Mike Griffiths adds:

"Cross-training improves team resilience and reduces bottlenecks. When expertise is limited to a few people, risks increase. Agile teams overcome this by mentoring and shared learning." (Mike Griffiths, PMI-ACP Exam Prep, Chapter 4 - Team Performance)

Incorrect options:

- * A and C are reactive and delay resolution.
- * B encourages overwork and can lead to burnout.

NEW QUESTION # 347

What is the sequence of Tuckman's stages of team formation and development progress?

- **A. Performing**
- **B. Storming**
- **C. Forming**
- **D. Norming**

Answer: A,B,C,D

NEW QUESTION # 348

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