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PMI PMP certification is designed to test the knowledge and skills of project managers in various areas of project management, including initiation, planning, execution, monitoring and control, and closing. Project Management Professional (2025 Version) certification is based on the PMI's Guide to the Project Management Body of Knowledge (PMBOK Guide).

The Project Management Professional (PMP) certification exam is a globally recognized credential that validates the knowledge and skills of project managers. Offered by the Project Management Institute (PMI), the PMP Certification is designed to ensure that project managers have the necessary expertise to successfully manage projects of all sizes and complexities. The PMP certification exam measures a candidate's knowledge and skills in various areas of project management, including project initiation, planning, execution, monitoring and control, and project closing.

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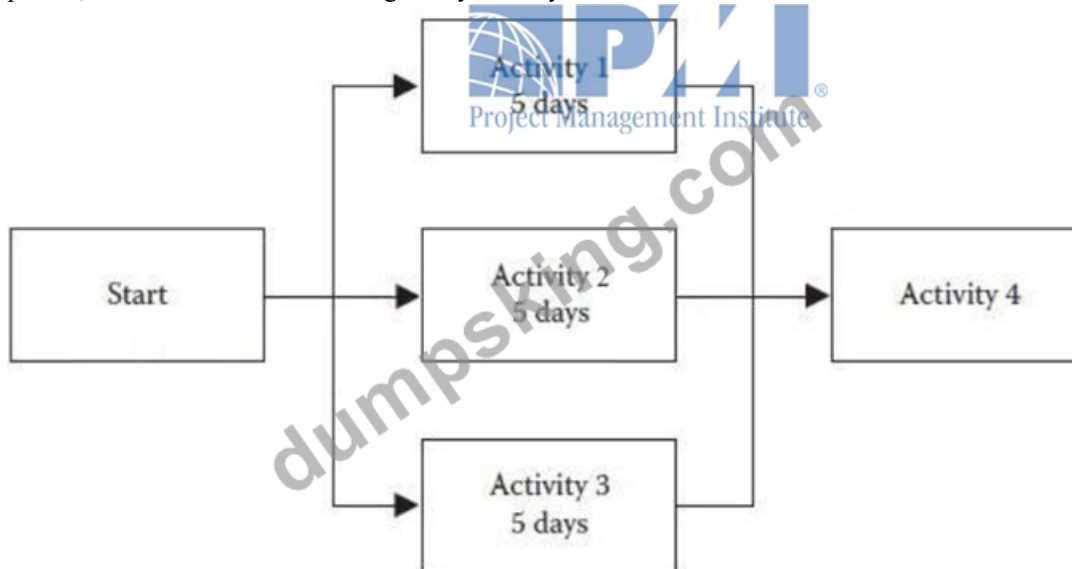
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## PMI Project Management Professional (2025 Version) Sample Questions (Q400-Q405):

### NEW QUESTION # 400

In the below path convergence example, if the odds of completing activities 1, 2, and 3 on time are 50 percent, 50 percent, and 50 percent, what are the chances of starting activity 4 on day 6?



- A. 10 percent
- B. 13 percent
- C. 40 percent
- D. 50 percent

**Answer: B**

Explanation:

Explanation/Reference:

Explanation:

Probability (starting activity 4 on day 6) =  $(0.5)^3$   
= 0.125 or 13%

### NEW QUESTION # 401

You are the project manager for ABC Organization. You have been assigned a new project. You have good relation with sponsor and senior management. Your senior management and sponsor forcing you to start project immediately. What is your response?

- A. Require a project charter be written and signed off on by all stakeholders before proceeding.
- B. Start project immediately because your senior management is asking the same.
- C. Suggest that a preliminary scope statement be written.
- D. Suggest that a project plan should be written.

**Answer: A**

Explanation:

The project should be start with a project charter that authorizes the project to begin, assigns the project manager, and describes the project objectives and business need for the project.

#### NEW QUESTION # 402

During project execution, the project manager notices that the work performance reports have deteriorated drastically in less than two weeks. The project team in country A is complaining about delays resulting from holidays occurring in country B that have impacted their project team. How should the project manager handle this situation?

- A. Implement fast-tracking to compress the schedule and improve the SPI
- B. Implement crashing to compress the schedule and improve the schedule performance index (SPI).
- **C. Perform conflict management using the project's resource management plan.**
- D. Review the risk management plan to evaluate the probability and impact of these delays

**Answer: C**

#### NEW QUESTION # 403

The rollout of a new finance system is in the execution phase. A number of issues have surfaced in the last month that are slowing the project down. A new project sponsor has recently started with the company but has not had time to meet the project manager. The project is at the point where the issues are significantly impacting delivery of the project. How should the project manager alert the new project sponsor about these concerns?

- A. Send an email invitation to the project sponsor to attend all of the project team's weekly meetings, and hope the sponsor will find time to attend
- B. Continue emailing updated project status reports highlighting the key risks and issues, and wait for the project sponsor to request a meeting
- C. Complete a risk analysis outlining the delays and impacts, and email a copy of the risk register, urging the project sponsor to respond
- **D. Send an email to the project sponsor summarizing the project status and key concerns, and request an immediate face-to-face meeting to discuss them**

**Answer: D**

#### NEW QUESTION # 404

You are in the process of reviewing offers and choosing among potential sellers. All the following are the outputs of process except:

- **A. Contract documentation**
- B. Contracts
- C. Contract management plan
- D. Selected sellers
- E. Resource availability

**Answer: A**

#### NEW QUESTION # 405

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