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PRINCE2 Agile Foundation Sample Questions (Q68-Q73):

NEW QUESTION #68

Which of the following is used to monitor progress?

- A. T-shirt sizing
- B. Delegation matrix
- C. Swarming
- D. Burn-down chart

Answer: D

Explanation:

The burn-down chart is a visual tool used in agile to monitor progress by tracking the remaining work against time. It provides teams and stakeholders with a clear, real-time view of project status and forecast completion, allowing for early identification of potential delays or bottlenecks.

The delegation matrix (A) defines authority, swarming (B) is a team collaboration technique, and t-shirt sizing (C) is an estimation method, none of which directly monitor progress.

Reference: PRINCE2 Agile Foundation Version 2, Section 7.1 "Progress Practice," and PRINCE2 Agile Study Guide, Chapter 7.

NEW QUESTION #69

Which statement about the waterfall methodology definition is CORRECT?

- A. It prevents earlier phases of development being revisited
- B. It uses an iterative and incremental approach
- C. It focuses on responding to changing requirements
- D. It delivers products more frequently in shorter phases

Answer: A

NEW QUESTION #70

Which technique is used in the 'Issues' practice?

- · A. Refactoring
- B. Trading/swapping
- C. Delegation poker
- D. Objectives and key results

Answer: B

Explanation:

Trading/swapping is a technique used within the issues practice to manage and resolve conflicts or competing priorities by negotiating trade-offs. For example, scope items, resources, or deadlines may be traded or swapped between stakeholders to reach agreements that keep the project on track.

This collaborative negotiation supports flexible, pragmatic issue resolution, aligning with agile values of collaboration and customer focus. It enables project teams to balance competing demands while maintaining progress and business justification.

Objectives and key results (B) are goal-setting tools, refactoring (C) is a technical practice for code improvement, and delegation poker (D) is about decision-making authority - none specifically target issue resolution.

Trading/swapping aligns with PRINCE2's controlled management of issues and agile's collaborative problem- solving approach. Reference: PRINCE2 Agile Foundation Version 2, Section 8.4 "Issues Practice," and PRINCE2 Agile Study Guide, Chapter 8.

NEW QUESTION #71

What is the MOST important when blending PRINCE2 Project Management with agile?

- A. Following agile processes
- B. Using agile techniques
- C. Adopting agile mindset
- D. Fostering psychological safety

Answer: C

Explanation:

When blending PRINCE2 with agile, adopting an agile mindset is the most important factor for success. The mindset involves embracing agile values such as flexibility, collaboration, delivering value incrementally, and being responsive to change. Without this cultural and attitudinal shift, the use of agile techniques or processes becomes superficial and fails to deliver the benefits of agility. PRINCE2 is a highly structured project management method with defined roles, processes, and controls.

Integrating agile methods requires more than just overlaying practices like Scrum or Kanban; it demands a fundamental shift in thinking about leadership, governance, team dynamics, and customer involvement.

Fostering psychological safety (B) is indeed important because it allows teams to express ideas, take risks, and innovate without fear of negative consequences. However, this psychological safety is a component of the broader agile mindset.

Using agile techniques (C) and following processes (D) are enablers but do not guarantee agile success.

Teams may mechanically perform ceremonies without understanding the principles behind them.

The PRINCE2 Agile guidance emphasizes that the mindset must permeate all levels of the project and organization. Leaders and teams should adopt agility as a philosophy, not just a set of practices.

Reference: PRINCE2 Agile Foundation Version 2, Section 2.2 "The Agile Mindset," and PRINCE2 Agile Study Guide, Chapters 2 and 4.

NEW QUESTION #72

Which TWO statements about the supplier subject matter expert are CORRECT?

- 1) They provide a wider picture of the customer view.
- 2) They prioritize requirements at the detailed level.
- 3) They should be focused on the customer.
- 4) They ensure that the work is compliant with project standards.
 - A. 1 and 4
 - B. 1 and 2
 - C. 3 and 4
 - D. 2 and 3

Answer: C

NEW QUESTION #73

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