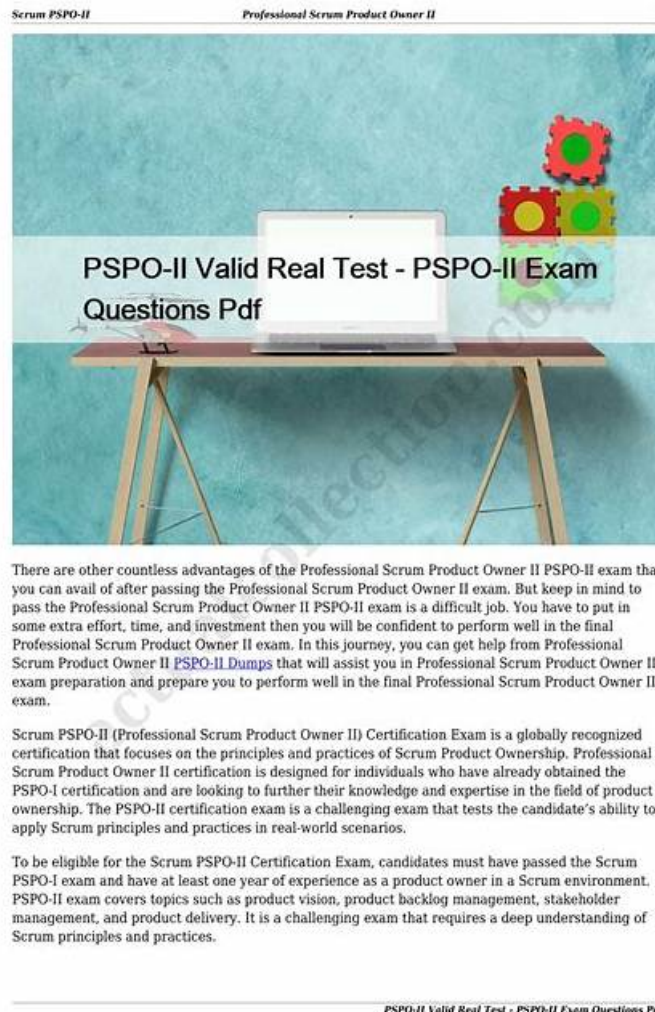


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Scrum PSPO-II (Professional Scrum Product Owner II) Certification Exam is a globally recognized certification that focuses on the principles and practices of Scrum Product Ownership. Professional Scrum Product Owner II certification is designed for individuals who have already obtained the PSPO-I certification and are looking to further their knowledge and expertise in the field of product ownership. The PSPO-II certification exam is a challenging exam that tests the candidate's ability to apply Scrum principles and practices in real-world scenarios.

To be eligible for the Scrum PSPO-II Certification Exam, candidates must have passed the Scrum PSPO-I exam and have at least one year of experience as a product owner in a Scrum environment. PSPO-II exam covers topics such as product vision, product backlog management, stakeholder management, and product delivery. It is a challenging exam that requires a deep understanding of Scrum principles and practices.

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Scrum Professional Scrum Product Owner II Sample Questions (Q66-Q71):

NEW QUESTION # 66

The current productivity of one Scrum Team is high. Mike, the new Product Owner, projected that there would be a delay in Increment delivery. Mike decided to add one more Scrum Team to improve productivity.

What will be the immediate impact on the productivity of the original Scrum Team? (choose the best answer)

- A. The productivity decreases.
- B. The productivity increases.
- C. The productivity remains unchanged.

Answer: A

NEW QUESTION # 67

A "cone of uncertainty" can be used to do what?

(choose the best answer)

- A. Determine whether to cut quality, similar to the "Iron Triangle" of project management.
- B. Represent the relative level of difficulty for predicting the velocity of individual team members.
- C. Rapidly identify and prioritize all uncertainties.
- D. Visualize the uncertainty of the potential value that a Scrum Team delivers over time.

Answer: D

Explanation:

A "cone of uncertainty" is a graphical representation of the evolution of the amount of uncertainty during a project. It shows that at the beginning of a project, there is a high degree of variability and unpredictability in the estimates of the scope, cost, time, and value of the product. As the project progresses, more information and feedback are gathered, and the uncertainty decreases, reaching zero when the product is delivered and validated. A "cone of uncertainty" can be used to visualize the uncertainty of the potential value that a Scrum Team delivers over time, and to guide the empirical process of inspection and adaptation. By using a "cone of uncertainty", a Scrum Team can:

Align the expectations of the stakeholders and customers with the reality of the complex and dynamic environment.

Avoid making premature or unrealistic commitments based on inaccurate or incomplete estimates.

Embrace change and experimentation as opportunities to learn and deliver more value.

Inspect the actual value delivered and the feedback received, and adapt the product vision, strategy, and backlog accordingly.

Forecast the range of possible outcomes and the level of confidence for each Sprint and release.

The other options are not valid uses of a "cone of uncertainty". A "cone of uncertainty" does not represent the relative level of difficulty for predicting the velocity of individual team members, as velocity is a measure of the amount of work done by the whole Scrum Team, not by individuals. A "cone of uncertainty" does not rapidly identify and prioritize all uncertainties, as uncertainties are not always known or quantifiable, and may change over time. A "cone of uncertainty" does not determine whether to cut quality, similar to the "Iron Triangle" of project management, as quality is not a variable that can be traded off in Scrum, but a non-negotiable aspect of the Definition of Done and the value proposition of the product.

Reference:

Professional Scrum Product Owner™ II Certification

Managing Products with Agility

Cone of Uncertainty - Wikipedia

NEW QUESTION # 68

The Product Owner ensures a product's success by measuring the following: (choose the best three answers).

- A. The impact on customer satisfaction
- B. The delivery of upfront defined scope compared to the upfront planned time.
- C. The impact on cost
- D. The impact on revenue

- E. The impact on the CEO's mood

Answer: A,C,D

NEW QUESTION # 69

Which of the following would likely be the least effective way to enhance the agility of your future product development? (choose the least effective approach)

- A. Clearly understand the producer, buyer/consumer relationship.
- B. Consider whether there is a significantly large enough market for your product.
- C. Form a holistic view of how the customer sees your product.
- **D. Lean on your organizational efficiency and existing architecture to build your product aligned to the current organization.**

Answer: D

Explanation:

As a Product Owner, you need to embrace agility and empiricism in your product development. This means that you should be able to inspect and adapt your product based on feedback from the market, customers, users, and stakeholders. You should also be able to experiment and learn from your failures and successes. To do this, you need to have a flexible and adaptable product architecture that can support frequent changes and new features. You also need to collaborate with your Scrum Team and other teams in the organization to deliver value incrementally and iteratively. Therefore, leaning on your organizational efficiency and existing architecture to build your product aligned to the current organization is the least effective way to enhance your agility. This approach can limit your innovation, creativity, and responsiveness to the changing needs and expectations of your customers and users. It can also create silos, dependencies, and conflicts within and across teams, and reduce the quality and value of your product.

References:

Professional Scrum Product Owner II Certification

Evolving the Agile Organization

Managing Products with Agility

NEW QUESTION # 70

Yasmine, a Product Owner, sees that sales for his product is declining whereas a competitor's is increasing. Which Key Value Areas (KVA) can help Yasmine analyze and decide what to do next? (choose the best two answers)

- A. Time to Market
- B. Ability to Innovate
- **C. Current Value**
- **D. Unrealized Value**

Answer: C,D

NEW QUESTION # 71

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