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The Certified Business Analysis Professional (CBAP) certification exam is a globally recognized certification for business analysts. Cetified business analysis professional (CBAP) appliaction certification is awarded by the International Institute of Business Analysis (IIBA) to individuals who have demonstrated their proficiency in the field of business analysis. The CBAP certification exam is designed to measure the candidate's knowledge and skills in various areas of business analysis, such as requirements analysis, stakeholder engagement, and solution assessment and validation.

The CBAP certification exam is designed to test the applicant's knowledge in six knowledge areas: business analysis planning and monitoring, elicitation and collaboration, requirements life cycle management, strategy analysis, requirements analysis and design definition, and solution evaluation. CBAP exam consists of 120 multiple-choice questions and has a time limit of three and a half hours. To be eligible for the exam, an applicant must have a minimum of 7,500 hours of business analysis work experience and 35 hours of professional development in the last four years.

# CBAP/ CCBA Certified Business Analysis Study Guide 2nd Edition by Susan Weese and Terri Wagner

It is a great study guide for business analysts who are preparing for the CBAP test. It contains the real-world scenarios that help you align your existing experience with BABOK, tips, and tricks. In a similar vein, it has a solid mapping that gives you a solid framework for success in the exam. Thus, through this book, you will get into an interactive learning environment and get the in-depth understanding of how to do strategy analysis. In addition, you can master the core business analysis competencies and ace the CBAP exam. Moreover, you'll get access to the Sybex learning environment, stuffed with review questions, 4 practice tests, and electronic flashcards. Thus, you'll hone your skills to provide the best solutions that meet customer's needs and work effectively as the Business Analyst in the company you'll be hired. In light of this, you can maximize your study time and get knowledge about CBAP by acquiring information from this edition.

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# IIBA Cetified business analysis professional (CBAP) appliaction Sample Questions (Q197-Q202):

#### **NEW QUESTION #197**

What plan will describe the stakeholder groups, communication needs, and the level of formality that is appropriate for the requirements?

- A. Scope management plan
- B. Business analysis communication plan
- C. Requirements management plan
- D. Project management plan

Answer: B

#### **NEW OUESTION # 198**

During requirements review, the implementation subject matter expert (SME) identified the requirement 'parsing of data' that must be implemented before other requirements. The business analyst (BA) has given this requirement high priority.

What factor influenced the prioritization of the requirement?

- A. Risk
- B. Constraint
- C. Dependencies
- D. Data Dictionary

#### Answer: C

Explanation:

Explanation

Dependencies are the relationships among requirements that indicate that one requirement is reliant on another requirement for its implementation, verification, or validation. Dependencies can influence the prioritization of requirements, as some requirements may need to be implemented before others to ensure the functionality, quality, or feasibility of the solution. In this case, the requirement 'parsing of data' must be implemented before other requirements, which means that it has a dependency relationship with them. Therefore, the BA has given this requirement a high priority to reflect its importance and urgency. References: Prioritization techniques in business analysis, CBAP / CCBA Certified Business Analysis Study Guide, BABOK Guide

#### **NEW QUESTION #199**

You are coaching Marcy, a new business analyst for your organization, on business analysis processes. Marcy is concerned about the define solution scope process, especially the implementation approach element. Which of the following statements best defines the implementation approach element for Marcy?

- A. The implementation approach defines major business and technical dependencies that impose constraints to the effort to deploy the solution.
- B. The implementation approach describes how the chosen solution approach will deliver the solution scope.
- C. The implementation approach describes the new capabilities required to meet the business need.
- D. The implementation approach is described in terms of the major features and functions that are to be included.

Answer: B

#### **NEW QUESTION #200**

Which of the following closely describes Strategy Analysis?

- A. Identify the need of strategic or tactical importance, address the need at enterprise level and align the stakeholders
- B. Identify the need of strategic or tactical importance, address the need at enterprise level and align the requirements
- C. Identify the need of strategic or tactical importance, address the need at enterprise level and align the strategies
- D. Identify the need of strategic or tactical importance, align the strategies with higher and lower level strategies

#### **NEW QUESTION #201**

In performing the task of planning for business analysis governance for a software implementation project, the business analyst (BA) recommends that prioritization of requirements be done based on the amount of work that the project team is capable of delivering in a given period of time.

Which of the following techniques is the BA recommending?

- A. Grouping
- B. Negotiation
- C. Budgeting
- D. Time Boxing

#### Answer: D

#### Explanation:

Time boxing or budgeting prioritizes business analysis information based on the allocation of a fixed resource.

It is frequently used when the solution approach has been determined. Time boxing is used to prioritize requirements based on the amount of work that the project team is capable of delivering in a set period of time.

Budgeting is used when the project team has been allocated a fixed amount of money. This approach is most often used when a fixed deadline must be met or for solutions that are enhanced on a regular and frequent basis.

#### **NEW QUESTION # 202**

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