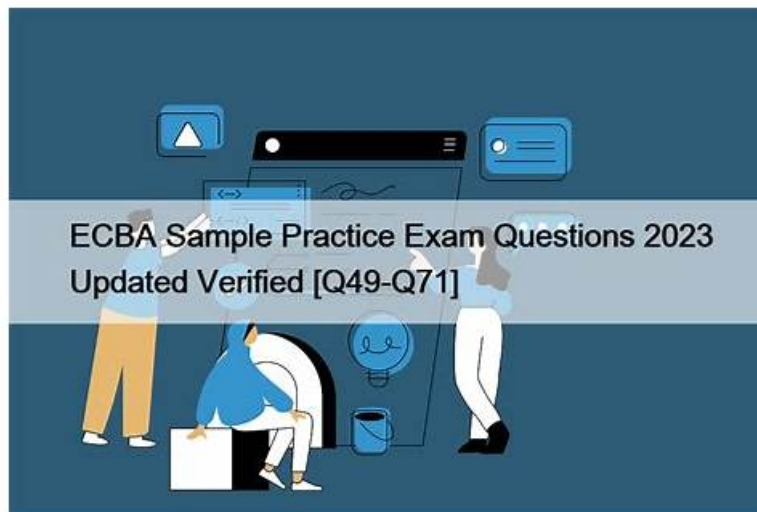


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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q147-Q152):

NEW QUESTION # 147

Which techniques should be applied to prioritize requirements?

- **A. Decision Modelling and Estimation**
- B. Document Analysis and Vendor Assessment
- C. Interface Analysis and Interviews
- D. Risk Analysis and Management

Answer: A

Explanation:

Decision Modelling and Estimation are techniques that can be applied to prioritize requirements effectively. Decision modelling helps in understanding the implications of various choices and selecting the best course of action based on the analysis. Estimation provides insights into the effort and resources required to fulfill the requirements, which is crucial for prioritization, especially when resources are limited or when there are time constraints.

NEW QUESTION # 148

Both Activity diagrams and flowcharts are used with the technique known as

- **A. Observation**
- B. Brainstorming
- C. Interface analysis
- D. Document analysis

Answer: A

NEW QUESTION # 149

Supporting materials that a business analyst (BA) might seek to secure while preparing for elicitation include:

- **A. system documents, business rules, organizational policies, and regulations.**
- B. system costs, business revenues, organizational designs, and rules.
- C. system names, business contacts, organizational forms, and protocols.
- D. system limits, business models, organizational structures, and principles.

Answer: A

Explanation:

When preparing for elicitation, Business Analysts (BAs) gather various supporting materials to ensure a comprehensive understanding of the current state and to facilitate effective stakeholder engagement. These materials provide context, background, and constraints that influence the requirements gathering process.

Key Supporting Materials:

System Documents: Include existing documentation such as system architecture diagrams, data flow diagrams, and user manuals. These help BAs understand the current systems in place.

Business Rules: Define the operations, definitions, and constraints that apply to an organization. Understanding these rules is crucial for identifying requirements that align with business operations.

Organizational Policies: Internal guidelines that govern business processes and decision-making. They provide insight into the organization's priorities and constraints.

Regulations: External legal and regulatory requirements that the organization must comply with. These are essential for ensuring that any proposed solutions are legally compliant.

Reference from BABOK Guide v3:

The BABOK Guide v3 emphasizes the importance of securing supporting materials during the preparation for elicitation. It states that BAs should identify and gather relevant information sources, including system documentation, business rules, organizational

policies, and regulations, to inform the elicitation process effectively.

NEW QUESTION # 150

Which stakeholder group is involved in regularly maintaining requirements and ensuring that the requirements list accurately reflects stated needs?

- A. Domain subject matter expert
- B. Operational support
- C. Implementation subject matter expert
- D. Business analyst

Answer: D

Explanation:

The responsibility of regularly maintaining requirements and ensuring that the requirements list accurately reflects stated needs predominantly falls on the business analyst. The business analyst plays a key role in the Requirements Life Cycle Management, which includes the task of maintaining requirements to retain their accuracy and consistency throughout and beyond the change, during the entire requirements life cycle, and to support the reuse of requirements in other solutions .

NEW QUESTION # 151

One of the reasons assumptions are identified and defined is to:

- A. reduce time constraints.
- B. allocate project resources.
- C. manage associated risks.
- D. articulate budgetary needs.

Answer: C

NEW QUESTION # 152

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